1       STANDING FIRM, a national program of the Women's Center and Shelter of Greater Pittsburgh, equips employers to respond to domestic violence and is a critical link for a survivor to reach a life of safety.         Almost all (99%) survivors of domestic violence report financial abuse. Financial abuse includes forcing a partner to miss, leave or be late to work; harassing a partner at work; controlling how money is spent; withholding money or basic living resources; giving a partner an "allowance"; stealing money, credit, property, or identity from a partner; and/or forcing a partner to file fraudulent legal financial documents or overspend on credit cards.         Standing Firm, Women's Center and Shelter       A survivor may be forced to stay with an abuser because she is financially dependent. In a 2012 survey, three out of four reasons. Of the 85% of victims who returned to their abusers, a significant number cited an inability to address their finances.       Thank you for your feedback. We are firmly committed to working with erasons. Of the 85% of victims who returned to their abusers, a significant number cited an inability to address their finances.         The most direct path to financial stability to obtain and maintain employment. Therefore, an engaged and informed employer is essential to a survivor's financial stability and successful workplace experience. STANDING FIRM changes workplace culture and systems by empowering employers to work down abuse.         The STANDING FIRM team reviewed the proposed Pennsylvania's WIOA Combined State Plan, and offers the	Comment #	Commenting Organization	Comment	Response
		Standing Firm, Women's Center and	STANDING FIRM, a national program of the Women's Center and Shelter of Greater Pittsburgh, equips employers to respond to domestic violence and is a critical link for a survivor to reach a life of safety. Almost all (99%) survivors of domestic violence report financial abuse. Financial abuse includes forcing a partner to miss, leave or be late to work; harassing a partner at work; controlling how money is spent; withholding money or basic living resources; giving a partner an "allowance"; stealing money, credit, property, or identity from a partner; and/or forcing a partner to file fraudulent legal financial documents or overspend on credit cards. A survivor may be forced to stay with an abuser because she is financially dependent. In a 2012 survey, three out of four victims said they stayed with their abusers longer for economic reasons. Of the 85% of victims who returned to their abusers, a significant number cited an inability to address their finances. The most direct path to financial stability is the ability to obtain and maintain employment. Therefore, an engaged and informed employer is essential to a survivor's financial stability and successful workplace experience. STANDING FIRM changes workplace culture and systems by empowering employers through consultation and training, so that survivors may move toward financial independence, and closer to a life free from abuse. The STANDING FIRM team reviewed the proposed	Thank you for your feedback. We are firmly committed to working with employers to ensure all individuals who want to work have access to employment and that employment is in a

		<ul> <li>specifically target services to help employers reduce their stigma around hiring individuals with barriers and will help employers diversify through programs such as the Work Opportunity Tax Credit and the Federal Bonding program.</li> <li>The STANDING FIRM team supports all efforts to reduce stigma in experiencing domestic violence and is ready to support employers to recognize and respond to domestic violence in the workplace through its consultation and training.</li> </ul>	
2	Standing Firm, Women's Center and Shelter	<ul> <li>Section 5.2 Improve employment opportunity, workplace inclusion, and professional networking and mentoring opportunities for populations that experience stigma, bias, and discrimination. Expand on existing strategies and explore new approaches to reduce bias, from recruiting to hiring and employment         <ul> <li>The STANDING FIRM team supports all efforts to reduce stigma in experiencing domestic violence and is ready to support employers to recognize and respond to domestic violence in the workplace through its consultation and training.</li> </ul> </li> </ul>	Thank you for your feedback. We are firmly committed to working with employers to ensure all individuals who want to work have access to employment and that employment is in a safe environment.
3	Standing Firm, Women's Center and Shelter	• Section 5.12 Support workforce development staff to recognize and address hidden barriers to employment for individuals served by WIOA core and partner programs. The Commonwealth will support workforce system staff in addressing factors that may present a barrier to employment, but which are not immediately apparent, and which may be associated with social stigma or societal expectations not to disclose, making them more difficult to identify and consider when helping an individual secure employment.	Thank you for your feedback. We are firmly committed to working with employers to ensure all individuals who want to work have access to employment and that employment is in a safe environment.

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		<ul> <li>Many survivors are afraid to disclose their experiences for fear of retaliation or termination. Unfortunately, when a survivor experiences domestic violence without support and safety planning, the risk of violent workplace incidents may increase significantly. The STANDING FIRM team supports all efforts to reduce stigma in experiencing domestic violence and is ready to support employers to recognize and respond to domestic violence in the workplace through its consultation and training. An appropriate workplace response not only improves survivor employee retention but increases safety in the workplace for all.</li> </ul>	
4	Standing Firm, Women's Center and Shelter	<ul> <li>Sections 6.2 and 6.3         <ul> <li>Both sections include recommendations that address worker shortages and needs in specific sectors predominantly staffed by women, who experience domestic violence at a much higher rate than men.</li> <li>The STANDING FIRM team supports all efforts to improve survivor employee retention and increase safety in the workplace for all.</li> </ul> </li> </ul>	Thank you for your feedback. We are firmly committed to working with employers to ensure all individuals who want to work have access to employment and that employment is in a safe environment.
5	Pardon Project	Re: 2024-2028 WIOA Combined State Plan July 1, 2024 – June 30, 2028 I greatly appreciate the opportunity to comment on the proposed Combined State Plan for the next four years because, despite its 450 pages and 197,000 words, it makes not one single reference to the importance of pardons to the workforce that Pennsylvania needs to grow, thrive and compete domestically and internationally.	Thank you for your feedback. Goal 5.16 was added to the Plan on page 37, specifying the PA WDB will work with local WDBs on hosting pardon related events. (Previous Goal 5.16 is now goal 5.17). While there is always room for

In April 2020, the Economy League produced a pathbreaking	continuous improvement, we disagree
report titled Pardons as an Economic Investment Strategy:	that no administrative actions were
Evaluating a Decade of Data in Pennsylvania. <sup>1</sup> It calculated the	taken as a result of WDB
economic impact of the 1,310 pardons that had been granted	recommendations. Examples of such
between 2009 and 2019. It found that pardons had resulted in	actions included:
\$16.7 million in new revenues, spread across the state, simply	<ul> <li>The Pennsylvania Department</li> </ul>
by allowing people to compete for and earn higher paying jobs	of Transportation has been
for which they were qualified, but from which they had been	working with county prisons
barred simply because of their criminal records. These findings	across the Commonwealth to
caused the Economy League to conclude that pardons should be	increase the number of
considered "workforce development and community	individuals leaving county jails
investment policies" and to recommend that more pardons be	have government issued ID.
granted more quickly.	The Pennsylvania Department
	of Corrections also has an
Reviewing the report, the Secretary of the Department of Labor	agreement with the
and Industry Gerard Oleksiak commented:	Department of Transportation
"One of our department's key objectives is to make	to provide reentrants with
Pennsylvania's workforce globally competitive, and that means	government issued ID.
preparing job seekers through employment and job training	• Since 2022, The Pennsylvania
services. It's enormously frustrating that a criminal record from	Department of Corrections has
5, 10, even 15 years ago can stop them from getting good jobs	been operating a Technology
today. This report shows that getting past those histories is key	Workshop in the Reentry
to Pennsylvania's economic future. I applaud Lt. Governor	Services Offices inside SCIs to
Fetterman and the Board of Pardons for what they have already	provide interactive instruction
done to make pardons more accessible and encourage them to	to increase digital literacy for
keep going."	incarcerated individuals. This
	was revamped in 2023.
For his part, then-Attorney General Josh Shapiro (who was a	• Since 2017, the Pennsylvania
member of the Board of Pardons) voiced similar support:	Department of Labor & Industry
"The facts are clear: we all benefit when people who've paid	has awarded over \$11.3 Million
their debt to society and are ready to contribute to our	in Youth Reenty grants
community have the opportunity to truly get a second chance	impacting 20 projects.

<sup>&</sup>lt;sup>1</sup> <u>http://economyleague.org/pardonimpact</u>

We will continue to improve the pardons process with this data in mind to make all of our communities safer, stronger, and better-off." More reforms were made and, as a result, the Board of Pardons received over 2,000 pardon applications in 2023 – up from just over 400 in 2017. A separate study of all 3,430 individuals who had applied for a pardon over the same ten-year period revealed that only 2 (0.066%) went on to commit a crime of violence, and only 53 (1.75%) were later sentenced to confinement. <sup>2</sup> In other words, pardon applicants clearly do not pose a threat to public safety – they are just our neighbors, doing the best they can. For its part, the Pennsylvania Workforce Development Board has itself taken up three times the harms that criminal records cause. Each time it did so, it unanimously adopted Resolutions that urged the Governor and state government to seek ways to help individuals (in the words of L&I Secretary Oleksiak) "get past those histories." In particular, the WDB has recommended: August 2020: Increase the capacity of the Board of Pardons (BOP) to both decrease the amount of time for an application to be considered and to increase the number of individuals who	<ul> <li>Pennsylvania also manages and operates a First Step Act grant in all federal minimum-security prisons in PA which provides supports for individuals to find gainful employment as they transition to the community.</li> </ul>
can have their pardons heard within one year.	
Applications for clemency increased greatly in 2019. Prior to 2019, the BOP never received more than 600 applications in a single year, while in 2019 saw more than 1,100 applications submitted. The most recent data shows that there is an existing backlog of more than 500 clemency applications. Given that pardons issued between 2008 and 2018 enabled recipients to earn an estimated \$16 million in additional wages, and	

<sup>&</sup>lt;sup>2</sup> <u>https://plsephilly.org/pardon-recidivism-study</u>

significantly lowered their recidivism rates (greatly reducing incarceration costs of these individuals), increasing the BOP's ability to process pardons makes economic sense for both the individuals and the commonwealth as a whole. <sup>3</sup> November 2021: The Commonwealth should take all requisite steps, including, if necessary, promulgating new regulations, to ensure the prompt review (within one year) by the Board of Pardons of all applications for pardon from Pennsylvanians who completed their sentences five or more years ago on convictions that did not include crimes of violence and who	
have remained arrest-free ever since. The number of applications for pardon has almost doubled in one year and is expected to double again next year The Board of Pardons has developed "accelerated review" programs for certain categories of cases: offenses that are related to marijuana that did not involve crimes of violence, offenses that occurred 15 or more years ago that did not involve crimes of violence, and applications that are supported by the local District Attorney. Those programs are of obvious importance to Pennsylvania's workforce, employers as well as employees, and are appropriately generating increased demand from around the state. <sup>4</sup>	
May 2023: The Workforce Development Board urges the Governor to consider supporting legislation providing immunity from civil liability for any claim or adverse inference arising out of the decision by an employer to train, employ, promote, contract with, or otherwise engages in its work an individual with a criminal history record, so long as that those activities	

<sup>&</sup>lt;sup>3</sup> <u>https://www.dli.pa.gov/Businesses/Workforce-Development/wdb/Documents/8-12-20-PA-WDB-Briefing-Book.pdf</u>

<sup>&</sup>lt;sup>4</sup> https://www.dli.pa.gov/Businesses/Workforce-Development/wdb/Documents/11-9-21-WDB-Briefing-Book.pdf

are not specifically prohibited by a condition of parole, probation, release, regulation, or contract.	
probation, release, regulation, or contract.	
The Governor, the Auditor General, the Secretary of Labor and	
Industry, and other leaders have noted that criminal history	
records impose significant adverse impacts on the breadth,	
depth and diversity of Pennsylvania's workforce and on the	
Commonwealth's efforts to make Pennsylvania's workforce	
globally competitive. Workforce development agencies across	
the Commonwealth report that it is difficult for well-qualified	
candidates to find employment appropriate for their skills,	
education and training simply because of their past history of	
involvement with the criminal justice system. "Ban the box"	
laws that punish employers for considering criminal record	
histories when they shouldn't, and tax incentives for hiring returning citizens, have proven to be ineffective. Employers	
report that they are reluctant to hire qualified candidates with a	
criminal history record due to a lack of clarity regarding the	
employer's risk of liability for such hire and the possibility of	
having to defend themselves in lawsuit for having made such	
hire.	
And The Workforce Development Board, being on record since	
November 2021 as supporting pardons for those who have fully	
completed their sentences for non-violent crimes and have	
been arrest-free since then for at least five years, calls on the	
Department of State to rewrite its proposed regulations	
implementing Act 53 of 2020 so that, for such individuals, the	
presumption (rebuttable) is that their criminal histories are not	
"directly related" to any occupational license for which they are	
applying. The Workforce Development Board recommends that	
the rebuttable presumption be that criminal histories are not	
directly related to the occupational license, unless the	
conviction was within 7 years.	

	-
Criminal records keep people from better jobs, licenses, careers, and incomes long after they have fully served the sentence imposed on them by a judge The Workforce Development Board joins with others in opposing the creation of a presumption against state occupational licensure simply due to a past conviction, and instead urges the adoption of a presumption that a past conviction is not directly related to a state-licensed job if the conviction was not for a crime of violence and the applicant completed their sentence at least five years ago and has not been arrested since then. <sup>5</sup>	
<ul> <li>Each of these Resolutions was supported by a lengthy report and supplemental materials.</li> <li>As of this moment, not one of these Recommendations, each made unanimously by the Workforce Development Board, has been achieved. Not one.</li> </ul>	
How is it possible, then, that the Combined State Plan proposed for the next four years makes no reference whatsoever to <i>any</i> of these very specific, very practical, very important proposals? Pennsylvania has long been among the five states in the country with the highest rates of incarceration, probation, and parole. Each one of those with lived experience in the criminal justice system has a record that will stop them and their families from achieving their potentials, that will help keep their neighborhoods in poverty, and that will hold the Commonwealth back from having the labor force it deserves.	
The Board's comments from just one year ago bear repeating:	

<sup>&</sup>lt;sup>5</sup> <u>https://www.dli.pa.gov/Businesses/Workforce-Development/wdb/Documents/05-24-23-WDB-Briefing-Book.pdf</u>

		The Governor, the Auditor General, the Secretary of Labor and Industry, and other leaders have noted that criminal history records impose significant adverse impacts on the breadth, depth and diversity of Pennsylvania's workforce. There is no question whatsoever that the Workforce Development Board and its partners - the regional and local boards, the public authorities, the private employers and the unions with which they work – have an essential and fundamental role to play in reducing those adverse impacts and achieving this more equitable and brighter future, by helping to erase criminal records and to protect employers who look beyond those records to conduct their businesses. Please do not finalize the 2024-28 WIOA Combined Plan without recognizing that role and elevating it to the level of a priority, expressing it often throughout the Plan. Thank you for your consideration of these comments.	
6	Community Justice Project	Dear Pennsylvania Workforce Development Board: The Pennsylvania Department of Labor & Industry (L&I) and the Pennsylvania Workforce Development Board (PWDB) have published for public comment a proposed Pennsylvania Workforce Innovation and Opportunity Act (WIOA) Combined State Plan for 2024—2028. The Community Justice Project (CJP) and Community Legal Services (CLS) submit these comments in support of the Plan. CJP and CLS are legal services programs within the Pennsylvania Legal Aid Network. Our two programs have decades of experience representing low-income families and individuals, including individual case representation and policy advocacy on public assistance matters. The WIOA State Plan provisions regarding Priority of Service for training and career counseling	Thank you for your feedback. We agree that ensuring that federal rules are followed with respect to priority of service is essential.

are of particular interest to our clients, as these provisions	
require that requests for these important services by public	
assistance recipients take precedence over others. For that	
reason, our comments are focused on Priority of Service.	
As a baseline for these comments, Pennsylvania's original WIOA	
Combined State Plan, covering the years 2016-20, included	
comprehensive provisions implementing federal WIOA Priority	
of Service requirements, which we strongly supported. Those	
provisions were subsequently incorporated into Pennsylvania's	
Combined WIOA State Plan for 2020-24, which we also	
supported. In 2022, however, the 2020-24 Plan was modified. In	
our comments on Pennsylvania's proposed modified 2020-24	
WIOA state plan we pointed out that the proposed plan omitted	
language from the original 2016-20 WIOA state plan that we felt	
were important to ensure a clear understanding of the meaning	
of Priority of Service, as well as its proper implementation.	
More specifically, the proposed modified state plan omitted	
definitions of key Priority of Service terms and explanation of	
how Priority of Service works in practice. We recommended in	
our comments that these definitions and explanation be	
inserted back into the plan. The final Modified Plan did not,	
however, include these suggested policy clarifications.	
It is important to mention, however, that, in addition to the	
Priority of Service provisions in the WIOA Combined State Plan,	
the Department of Labor and Industry also has a stand-alone	
Priority of Service Policy providing guidance to the Local	
Workforce Development Boards (LWDBs). In March of 2022, the	
Department published proposed revisions to update its stand-	
alone Priority of Services policy. In our comments on the	
proposed revisions, we noted with approval that the revised	
policy included the very same definitions of key Priority of	
Service terms, along with explanations of how this policy should	

		operate in practice, that we had recommended be reinserted into the proposed Modified 2020-24 WIOA State Plan.	
		The final stand-alone Priority of Service Policy, dated April 28, 2022, was issued unchanged from the proposed policy and, thus, served to fill in the gaps we were concerned about with the Proposed Modified 2020-24 Plan. In particular, the policy provides definitions of key terms, such as the "federal statutory priority" and the groups that are entitled to priority (including "public assistance recipients"; "low-income individuals"; and "individuals who are basic skills deficient"), so that these groups can be more easily identified by LWDBs. The stand-alone policy also includes a clear statement of how priority of services is applied, consisting of a cascade showing the order of priority among the universe of possible types of applicants for services or training.	
		Turning now to the proposed WIOA Combined State Plan for 2024-28, we note that the Priority of Service provisions in the Plan are identical to those in the Modified WIOA Combined Sate Plan for 2020-24. As was the case with the Modified 2020-24 Plan, however, the Department's stand-alone Priority of Service policy fills the gaps in the proposed 2024-28 Plan. Thus, in our view, the proposed 2024-28 WIOA State Plan and the Department's April 28, 2022 stand-alone Priority of Service Policy, taken together, provide complete and satisfactory guidance on federal and state Priority of Service requirements. We therefore support Pennsylvania's Proposed WIOA Combined State Plan for 2024-28.	
	PA	Thank you for considering these comments. I am writing on behalf of Pennsylvania Partnerships for Children	Thank you for your feedback. We agree
7	Partnerships	(PPC) to provide public comments on the draft of the 2024-2028	that streamlining the process of
	for Children	Workforce Innovation and Opportunity Act (WIOA) State Plan	registering new apprenticeship programs

for Pennsylvania. PPC is the statewide child advocacy	is a priority. Pennsylvania will continue
organization in Pennsylvania with a vision to ensure every child	to prioritize this goal.
living in the commonwealth can thrive and reach their full	
potential. PPC is committed to implementing policy solutions	The PA Apprenticeship and Training
that positively impact perinatal and children's health, child	Office's Pre-Apprenticeship Division
welfare, early care and education, and K-12 education. Within	expanded its work in 2023, and will
K-12 education, our work centers on career and technical	expand its staff in early 2024 with hopes
education (CTE), as it is critical to ensuring that Pennsylvania	of further positive outcomes . Pre-
properly educates and prepares a workforce to enter a	apprenticeship program priorities were
competitive, worldwide economy. As a key stakeholder deeply	refocused during the year due to the
invested in the success of our local workforce and economic	implementation of Act 158, raising
development, we appreciate the opportunity to offer insights	heightened consideration for existing
and recommendations that align with the interests and needs of	and new programs specifically targeting
our students, families, educators, and the broader community.	youth. Act 158: Pathways to Graduation
	allows for successful completion of a
Governor Shapiro's 2024-2028 state plan outlines six goals for	pre-apprenticeship program as a
the improvement of Pennsylvania's workforce system. The	potential alternative assessment
following includes comments regarding several of the goals	pathway to the Keystone Exams. The
especially pertinent to the state's youth and their families:	ATO further strengthened the
	relationship between the Department of
Goal 1: Apprenticeship and Career & Technical Education	Labor & Industry (L&I) and the
We commend the Governor for prioritizing earn and learn	Pennsylvania Department of Education
models specifically registered apprenticeship and pre-	(PDE) with cross-agency collaborative
apprenticeship programs, but we encourage the state	presentations between the Pre-
workforce plan to prioritize streamlining the registration	Apprenticeship Division at the Integrated
process and diversifying the model for registration	Learning Conference, Apprenticeship
apprenticeship and pre-apprenticeship programs. It must be	Expo, and SAS Institute. Beginning the
acknowledged that a slow and inflexible system is discouraging	2024 school year, the Pre-Apprenticeship
employers from registering their apprenticeship programs and	Division was included in the Career
that the traditional registration process may be inaccessible to	Ready PA REBoot Camp – a statewide
non-traditional apprenticeship models.	series of trainings designed by the Career
	Ready PA Coalition for educators across
Additionally, an appropriation model converses of the the	the Commonwealth to learn about
Additionally, an apprenticeship model serves as a tool in the	
talent toolbox of employers – proven models of regional	career readiness for their students while

		intermediaries that offer technical assistance, guidance and support is critical to re-design and sustain the traditional talent development pathways to quality 'earn and learn' activities. The bridge from CTE to Apprenticeship is one that should be strengthened and invested in, for youth and young adults as well as incumbent workers. We encourage the State Workforce Development Board to break down agency silos and improve coordination amongst Departments to align education and apprenticeship standards, practices, and technical assistance for CTE providers and Apprenticeship programs.	gaining Act 48 credits. These trainings reached a total of 130 districts and 235 participants. The ATO's increased partnerships with Career and Technology Centers (CTCs) statewide resulted in a total registration of 45 more Pre- Apprenticeship Programs either sponsored by or affiliated with CTCs.
8	PA Partnerships for Children	<b>Goal 3: Youth</b> While the plan demonstrates a commitment to prioritizing services for youth workforce development in Pennsylvania, the plan lacks explicit information on resource allocation, raising questions about budgetary considerations and sustainability of youth programming in Pennsylvania. Additionally, in reference to evidence-based quality summer programs, we encourage the plan to engage with local subject matter experts operating summer programming to inform a state "framework" and establish an appropriate system of support and technical assistance, including access to data that is appropriately shared with the local system for programming purposes. Lastly, the plan relies on collaboration among various state agencies and offices, we encourage consistent inclusion of local workforce development boards, and their subsequent youth committees to determine appropriate approaches to youth programming at the local level.	Thank you for your feedback. The standing Youth Committee with the PA WDB will continue to prioritize these issues. That committee includes members of local workforce development boards. WIOA Youth funding allocations are driven by federal formulas and are articulated in the state plan under Section 5 A (i).
9	PA Partnerships for Children	Goal 5: Barrier Remediation We encourage the state to prioritize data collection and information sharing with local workforce boards to better assess program effectiveness with an equitable lens for the benefit of individuals with a barrier to employment and for all customers. Access to unemployment claimant, unemployment wage, and new hire data for local workforce development	Thank you for your feedback. We have updated the statement in the plan to include the proposed additional language on page 21 of the Combined State Plan.

boards will provide the acceptial information local boards need	The DA WDB supports sharing data with
boards will provide the essential information local boards need	The PA WDB supports sharing data with
to improve their service delivery for their customers.	locals where legally allowable.
Diversity, equity, inclusion and accessibility are noted	The PA WDB will explore how it can take
	•
throughout the plan; however, we ask the State Workforce	a more active role in the development of
Development Board to craft a DEI-A equity framework or similar	DEI-A programs across state agencies
approach that can best inform state and local plans, programs,	active in workforce development.
and investments. The Pennsylvania Department of Education	The DA Annuauties ship and Tusining
may be a key partner to the Board in understanding sub-	The PA Apprenticeship and Training
population demographics, data analysis, and DEI-A centered	Office continues to focus on creating
policies to support vulnerable populations in need of workforce	more inclusive and equitable
development services and supports.	opportunities to serve individuals from
	populations traditionally underserved
The workforce, education, and training programs outlined in the	through registered apprenticeship. In
Plan may or could often serve common customers. Local	addition to new collaborations with the
programs are often faced with the task and bureaucracies to	PA Office of Vocational Rehabilitation,
navigate multiple agency rules, systems, databases,	requirements around assisting
preferences, and approaches to braid eligibility, funding,	underserved populations are now built
services, and compliance when serving a single customer. Local	into every grant opportunity offered. In
staff must have a better understanding of the barrier	June, the ATO also awarded
remediation 'playbook' to crosswalk what's allowed, what's not	
allowed and leverage WIOA, Wagner-Peyser, TANF, Perkins,	Increasing Diversity, Equity and Inclusion
SNAP, TAA, JVSG, Job Corps, CBSG, UC, SCEP, REO programs,	in the Building and Construction Trades
etc. We encourage the State Workforce Development Board to	through Apprenticeships and Pre-
fully assess the WIOA Combined Plan programs for state policy	Apprenticeships initiative, which
and program approaches that maximize local flexibility for	supports alignment, expansion and
program eligibility, co-/dual enrollment, needs assessments,	diversification of the apprenticeship
leverage training and supportive services funds, promote	model within the building and
efficient case management, lessen the burden of local staff	construction trades to reach
performing administrative and duplicate tasks, and promote	underrepresented populations, including
performance improvement through data access and analysis.	women, people of color, individuals with
	disabilities, veterans, socio-economic
We ask that if the State anticipates or expects a change in who	disadvantaged individuals, individuals
is being served related to the goal of barrier remediation, the	who speak English as a second language,

		state should, with some evidence, incorporate priorities within the Plan and embed strategies and data-informed approaches into their performance negotiations with ETA and local workforce areas.	individuals who were previously incarcerated, or individuals experiencing multiple barriers to employment. The awarded grantees are in the early stages of project implementation, but the ATO
		Lastly, the state plan outlines a need for improvement regarding "Incorporating regional partnerships to address shared challenges through collaborative solutions in common labor markets inclusive of multiple Local Workforce Development Areas." We ask the State Workforce Board to consider the following: "Incorporating regional partnerships to address shared <i>interests and</i> challenges through <i>administrative and</i> collaborative solutions in common labor markets inclusive of multiple Local workforce between the following: "Incorporating regional partnerships to address shared <i>interests and</i> challenges through <i>administrative and</i> collaborative solutions in common labor markets inclusive of multiple Local Workforce between the following between the following in the solutions in common labor markets inclusive of multiple Local Workforce between the following between the solutions in common labor markets inclusive of multiple local workforce between the solutions in common labor markets inclusive of multiple local workforce between the solutions in common labor markets inclusive of multiple local workforce between the solutions in common labor markets inclusive of multiple local workforce between the solutions in common labor markets inclusive of multiple local workforce between the solutions in common labor markets inclusive of multiple local workforce between the solutions in common labor markets inclusive of multiple local workforce between the solutions in common labor markets inclusive of multiple local workforce between the solutions in common labor markets inclusive of multiple local workforce between the solutions in common labor markets inclusive the solutions in common labor markets inclusive of multiple local workforce between the solutions in common labor markets inclusive between the solutions in common labor markets inclusing the solutio	expects to see significant project impacts during the 2024 calendar year.
10	PA Partnerships for Children	<ul> <li>multiple Local Workforce Development Areas."</li> <li>Goal 6: Addressing Workforce Shortages in Critical Industries</li> <li>Employer engagement with the workforce system is essential to addressing the workforce shortages among the critical industries outlined in the state plan. Local workforce development boards are the experts in their local economies and local employer needs throughout the state. We encourage the state to support local workforce development boards in determining the appropriate connection of employers in these critical industries to the workforce system.</li> <li>Additionally, the development of career pathways to these critical industries must become easily navigable regarding the training services available. We encourage the collaboration of state agencies to map out credential and career pathways for critical industries and to evaluate a diversity of models for education and workforce training.</li> <li>The Pennsylvania State Workforce Board has the unique position to convene all state agencies around workforce development of the</li> </ul>	Thank you for your feedback. The PA WDB continues to convene members from all WIOA core and partner agencies on a monthly basis to discuss topics related to workforce development. Additionally, the PA WDB currently convenes 11 committees on a variety of topics related to workforce development priorities in the commonwealth. Membership on these committees includes both local WDB staff and PA CareerLink® staff.

	workforce system. This collaboration and coordination of effort will be essential to achieving the Governor's six goals of the state plan. We encourage the state workforce board to capitalize on this unique position and be intentional in the collaborative efforts among agencies and local workforce development boards and PA CareerLink <sup>®</sup> subject matter experts.	
11 PA Early Learning Investment Commission	<ul> <li>(Page 36, 5.14): Assist employers to retain employees, and help workers maintain full employment, through better job quality.</li> <li>The Commonwealth will develop ways to educate employers on characteristics of a quality job, such as child care and pay; help employers take advantage of existing programs that promote job quality, such as federal tax credits for offering childcare; develop model workplace policies with Workforce Development Board (WDB) members and WDB committees; and propose incentives that the state can provide to employers for implementing job retention policies that remove barriers for WIOA-identified populations, such as family-friendly childcare and leave policies.</li> <li>Comments/Responses:         <ul> <li>Investments in Caring PA, a resource from the Pennsylvania Early Learning Investment Commission is a free, online resource for Pennsylvania employers that should be included in this strategy (investmentsincaringpa.com).</li> <li>Investments in Caring PA provides data and information to help businesses understand the economic impact of insufficient childcare and tools and options to better support working families and child care. This Pennsylvania-specific resource includes a</li> </ul> </li> </ul>	Thank you for your feedback. We agree that the childcare workforce is facing many challenges. The PA WDB Barriers committee, while only recently launched, has already focused in on developing recommendations to address the challenges facing the childcare workforce. Other committees, including those focused on critical industry sectors, have raised the issues facing the childcare economy and the childcare workforce as issues that impact their sectors' abilities to grow and thrive, as well.

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	business toolkit describing a variety of child	
	care support options of businesses to	
	consider and information on existing best	
	practices and programs around child care, tax	
	credits, incentives, employee benefits, and	
	more. The working families toolkit is a quick	
	and easy resource that businesses can pass	
	along to employees to help them find quality,	
	affordable child care and child development	
	resources.	
	<ul> <li>The early childhood educator workforce should be</li> </ul>	
	highlighted as part of the workforce L&I is looking to	
	retain through increased wages and benefits.	
	Childcare providers are the workforce behind the	
	workforce yet significantly low wages are	
	contributing to a child care staffing crisis. From the	
	January 2023 report, "The High Cost of Working in	
	Early Childhood Education,":	
	• Early childhood teachers earned an estimated	
	\$12.43 per hour or less than \$25,844 per	
	year.	
	oIn 100% of the 67 Pennsylvania counties,	
	earnings failed to meet the cost-of-living. In	
	other words, earnings are not sufficient to	
	cover basic necessities like housing,	
	transportation, food, and child care.	
	○There are racial disparities even after job title,	
	education, geography, and program quality	
	are taken into account. Black educators earn	
	approximately 2% less than their white	
	counterparts. Hispanic educators make 5%	
	less, and other groups, including Asian and	
	multiracial educators, make 10% less than	
	white educators.	

		(5.5, Page 34): Invest in regional and local strategies that address multiple, individual or community-wide barriers to employment, through applying supportive services funds, braiding funds, program cost-sharing, cross-training staff, and other means of coordination and collaboration across sectors and across state agencies.	
12	PA Early Learning Investment Commission	The Commonwealth will monitor progress on how well the workforce development system has increased the availability and accessibility of employment-related supports through the utilization of braided funds, program cost-sharing, and collaboration of resources. The Commonwealth will track the number of workers benefiting from employment-related supports such as childcare, transportation, food, housing or rent assistance, work clothes and tools, etc. through braided funds and program cost sharing. Comments/Responses: • The Pennsylvania Early Learning Investment <u>Commission</u> (PA ELIC) serves as a nonpartisan convener of vested public and private-sector partners. Our work advancing early learning is informed by national research, evidence, principles of DEIA, and guided (but not restricted) by best- practice. • PA ELIC highlights innovative and best practices and collaborations happening across Pennsylvania around quality early learning and care for working families; specifically around the need for child care as a workforce support. • "Quality" should also be a driver in monitoring progress of employment-related supports. • Attracting and retaining quality teachers is the	Thank you for your feedback. Childcare, where noted in the comments, has been changed to "quality childcare." Thank you for sharing these best practices. The PA WDB has convened an Education Workforce Committee. Included in this committee's focus is early childhood education and the teachers needed to make the system function. This committee will work to develop recommendations to ensure that Pennsylvania has strategies to train, recruit, and retain early childhood educators.

	1		
		foundation for strengthening and increasing a community's capacity to serve young children with	
		safe, enriching early learning programs. Consistency	
		in childcare teachers also assures reliable care for the	
		children of working parents, which decreases	
		turnover in the local workforce and boosts on-the-job	
		productivity.	
		o One regional strategy: The York County Early	
		Childhood Educator Awards initiative raised	
		money from local government, philanthropy,	
		and corporate donations to help increase	
		compensation of childcare providers.	
		◦ Early learning programs operate on ultra-thin	
		margins, especially since the pandemic	
		disrupted operations, and struggle to pay	
		salaries that retain qualified people. The York	
		County Early Childhood Educator Awards	
		incentivize qualified educators to stay in the	
		field, which improves quality by reducing	
		turnover.	
		• The impact of this program includes increased	
		retention of quality ECE teachers in York	
		County, as well as increasing childcare slots	
		for working families across York County.	
		<ul> <li>Increased public investments into similar</li> </ul>	
		strategies would help to address the ECE	
		teacher shortage across Pennsylvania.	
		(5.7, Page 35): Work with workforce development system	Thank you for your feedback and sharing
	PA Early	partners to improve childcare and dependent care access,	these best practices.
	Learning	affordability, and availability in the needed places and at the	
13	Investment	needed times to enable full employment for individuals.	Childcare, where noted in the
	Commission		comments, has been changed to "quality
		The Department of Labor & Industry, the Department of Human	childcare."
		Services, and the Department of Education will collaborate to	

· · · · · · · · · · · · · · · · · · ·	
	address childcare and dependent care as a barrier to full
	employment. In addition to strengthening connections between
	state agencies, the Commonwealth will support the
	strengthening of connections between county agencies and local
	workforce development boards to support childcare and
	dependent care.
	Comments/Responses:
	<ul> <li>The Pennsylvania Early Learning Investment</li> </ul>
	Commission and Investments in Caring PA
	(investmentsincaringpa.com) can be a key resource
	when monitoring progress and developing plans for
	investments in regional and local child care strategies
	that can:
	<ul> <li>Identify intersecting cross-sector, public and</li> </ul>
	private goals in which quality childcare is a
	factor contributing to successful business and
	economic outcomes.
	$\circ$ Seek to leverage private sector innovation and
	entrepreneurship to draw untapped revenue
	sources into the childcare ecosystem.
	<ul> <li>Facilitate statewide understanding of the</li> </ul>
	economic value of quality childcare as quality
	early learning.
	<ul> <li>Be a convener to include and engage subject</li> </ul>
	matter experts (state-level agencies, OCDEL,
	childcare providers, advocates, economists,
	human resource officers, local and regional
	Chambers and associations, U.S. Chamber of
	Commerce Foundation, national resources).
	<ul> <li>Provide employer-focused tools, resources, and</li> </ul>
	strategies to recruit, retain, and engage
	working families through child care
	(Investments in Caring PA).

	<ul> <li>Embrace and elevating transformative models for replication and increases in scope and scale (Case study examples highlighted at investmentsincaringpa.com)</li> </ul>	
14 PA Early Learning Investment Commission	<ul> <li>(6.2, Page 37-38): Address worker shortages in healthcare and long-term care industries, focusing on direct care and community health sectors, by increasing the number of qualified healthcare and long-term care professionals.</li> <li>The Department of Labor &amp; Industry will work to address worker shortages in critical healthcare and long-term care occupations, with specific strategies to increase direct care workers (e.g., nurse aides, home health aides, home care, and community health workers). This approach will encompass strengthening essential support services, ensuring accessibility to crucial resources such as childcare, transportation, food and housing. The PENNSYLVANIA WORKFORCE DEVELOPMENT BOARD will maintain a committee focused on the healthcare and direct care workforce.</li> <li>Comments/Responses:         <ul> <li>In alignment with section (5.5, Page 34): "Invest in regional and local strategies that address multiple, individual or community-wide barriers to employment, through applying supportive services funds, braiding funds, program cost-sharing, crosstraining staff, and other means of coordination and collaboration across sectors and across state agencies."</li> <li>Healthcare Child Care Strategy Example: Thanks to Investments in Caring PA (investmentsincaringpa.com) and an introduction by</li> </ul> </li> </ul>	Thank you for your feedback and sharing these best practices. Childcare, where noted in the comments, has been changed to "quality childcare."
	Creative Child Care Solutions, Evangelical	

Community Hospital partnered with Patch Caregiving, the first and only child care benefit designed for the frontline workforce, to co-design a drop-in child care program for its workforce. • Evangelical subsidizes a portion of the costs and parents pay a tiered copayment based on their hourly rate of pay. Copayments are collected through payroll deduction to make it seamless for employees. • In the short time since launch, the program has already had an immense impact for Evangelical and its parent employees. Some highlights include: • More than 50% of the eligible employee population has enrolled in the program, with more parents and caregivers enrolling each day. • The program has already helped avoid 45 parent absences from work and has served over 20 families. • Patch is already caring for kids 70% of days the program is open (with this number continuing to rise!). • Parents are using the drop-in care to solve a variety of child care challenges including school closures, caregiver vacations or illness, and last minute work schedule changes. • More Info: https://www.patchcaregiving.com/ev an		
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	https://www.patchcaregiving.com/ev	
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<ul> <li>New value could be created by taking an</li> </ul>	• New value could be created by taking an	
entrepreneurial approach and monetizing benefits		
for businesses (like healthcare) that market to		

		working parents or employers.	
15	PA Early Learning Investment Commission	<ul> <li>(Page 130): Supportive Services – WIOA funds can support a variety of supportive services for apprentices, including annual dues, registration fees, books, supplies, childcare, transportation, tools, and uniforms.</li> <li>The Pennsylvania Early Learning Investment Commission is taking an entrepreneurial approach to addressing the problem of child care resource scarcity by finding new ways to create value and generate revenue to enhance child care business models. A promising opportunity for the Dept of L&amp;I is to explore new value and revenue for this business sector model, specifically around ECE apprenticeships.</li> </ul>	Thank you for your feedback and sharing these best practices. The Childcare Apprenticeship Initiative, led the PA Apprenticeship and Training Office, is currently in the planning stages to expand Childcare and Early Learning Registered Apprenticeships across the state to continue addressing this barrier to the workforce. The goals are to increase the number of childcare workers, assure they are earning living wages, and serve the childcare needs of families participating in other registered apprenticeship programs.
16	Leadership and Community Vitality Team	<ol> <li>Due to changing demographics, more effort needs to go into upskilling or retraining the current workforce. Employers who need to fill skilled positions should be able to train incumbent workers to fill those positions, creating career ladders for employees and reducing turnover within companies. The various WDBs have different rules and regulations regarding incumbent worker training dollars and nobody makes it easy or simple for employers to access these funds.</li> </ol>	Thank you for your feedback.
17	Leadership and Community Vitality Team	2. Additionally, more effort needs to be made to get workforce areas on the same page. Yes, they should be responsive to local workforce needs and demands, but navigating all of those systems is unbelievably difficult and time consuming for an employer who functions in multiple workforce regions. Apprenticeship programs also create a need to cross workforce regions and working with multiple boards, with their various steps and rules and paperwork is a nightmare. Perhaps	Thank you for your feedback. As a proven model for workforce training, an increasing amount of State and Federal support is available to apprentices and program sponsors, including: Workforce Innovation and Opportunity Act (WIOA), Office of Vocational

funding for apprenticeship training (the RTI) should be handled statewide by one entity, with a specific budget available for each workforce region. Something needs to be done to streamline the process or all of the work building apprenticeships will be for nothing.	Rehabilitation (OVR) funding, Grant Programs at the PA Department of Labor and Industry (L&I), DCED Pre-Apprentice and Apprentice Grant Program, veteran specific funding and resources, intermediary incentive funding and beyond.
	Although the type and amount of WIOA funds available to support apprenticeship is determined by each region's local Workforce Development Board (WDB) some funds are dispersed statewide including discretionary grants awarded through the PA Apprenticeship and Training Office.
	In addition to the PAsmart program described above, there are numerous grants and financial aid resources available that can assist individuals and organizations in meeting their apprenticeship goals. Current notice of grants availabilities and recent grant awardee announcements through the PA Department of Labor and Industry Workforce Development System and
	Deputate can be found on L&I's Grant Opportunities website, www.dli.pa.gov/Businesses/Workforce- Development/grants/Pages/default.aspx. To be contacted regarding future workforce development grant opportunities please send your email

18	Leadership and Community Vitality Team	<ol> <li>Regarding apprenticeships, the council process is not conducive to starting more apprenticeships. It is cumbersome and clunky and takes far too long to get new programs through the process.</li> </ol>	address with your name to ra-libwda- general@pa.gov. Thank you for your feedback. We agree that streamlining the process of registering new apprenticeship programs is a priority. Pennsylvania will continue to prioritize this goal.
19	PA Workforce Development Association	As the association to Pennsylvania's 22 Local Workforce Development Boards and various workforce system providers and partners, Pennsylvania Workforce Development Association is providing public comments on the draft of the 2024-2028 Workforce Innovation and Opportunity Act (WIOA) State Plan for Pennsylvania. Governor Shapiro's 2024-2028 state plan outlines six essential goals for the improvement of Pennsylvania's workforce system. The following includes comments regarding each goal: <b>Goal 1: Apprenticeship and Career &amp; Technical Education</b> We commend the Governor for prioritizing earn and learn models specifically registered apprenticeship and pre apprenticeship programs, but we encourage the state workforce plan to prioritize streamlining the registration process and diversifying the model for registered apprenticeship and pre-apprenticeship programs. It must be acknowledged that a slow and inflexible system is discouraging employers from registering their apprenticeship programs and that the traditional registration process may be inaccessible to non-traditional apprenticeship models. Additionally, an apprenticeship models.	Thank you for your feedback. The PA WDB maintains a standing committee on Apprenticeship and Career & Technical Education that regularly meets regularly and includes membership representing multiple workforce development agencies and local workforce development partners. The PA Apprenticeship and Training Office's Pre-Apprenticeship Division expanded its work in 2023, and will expand its staff in early 2024. Pre- apprenticeship program priorities were refocused during the year due to the implementation of Act 158, raising heightened consideration for existing and new programs specifically targeting youth. Act 158: Pathways to Graduation allows for successful completion of a pre-apprenticeship program as a potential alternative assessment pathway to the Keystone Exams. The ATO further strengthened the relationship between the Department of Labor & Industry (L&I) and the

		development pathways to quality 'earn and learn' activities.	Pennsylvania Department of Education
			(PDE) with cross-agency collaborative
		The bridge from Career & Technical Education (CTE) to	presentations between the Pre-
		Apprenticeship is one that should be strengthened and invested	Apprenticeship Division at the Integrated
		in, for youth and young adults as well as incumbent workers.	Learning Conference, Apprenticeship
		We encourage the State Workforce Development Board to	Expo, and SAS Institute. Beginning the
		break down agency silos and improve coordination amongst	2024 school year, the Pre-Apprenticeship
		Departments to align education and apprenticeship standards,	Division was included in the Career
		practices, and technical assistance for CTE providers and	Ready PA REBoot Camp – a statewide
		Apprenticeship programs.	series of trainings designed by the Career
			Ready PA Coalition for educators across
			the Commonwealth to learn about
			career readiness for their students while
			gaining Act 48 credits. These trainings
			reached a total of 130 districts and 235
			participants. The ATO's increased
			partnerships with Career and Technology
			Centers (CTCs) statewide resulted in a
			total registration of 45 more Pre-
			Apprenticeship Programs either
			sponsored by or affiliated with CTCs.
		Goal 2: Sector Strategies and Employer Engagement	
		Pennsylvania has a long-standing history in sector strategies and	
		industry partnerships; that tenured expertise must be used to	Thank you for your feedback.
		continuously innovate system and local approaches to best	
		serve employers. We encourage the state plan to prioritize,	The PA WDB maintains a standing
	PA Workforce	invest, and innovate around local and regional employer	committee on Sector Strategies and
20	Development	engagement strategies that best leverage PA CareerLink <sup>®</sup> and	Employer Engagement that regularly
	Association	the local workforce development system. In addition, we ask	meets regularly and includes
		the State Workforce Development Board to assess ways that	membership representing multiple
		state agencies can improve coordination and alignment with	workforce development agencies and
		each other and within economic development and workforce	local workforce development partners.
		development policies, priorities, and funds that support the	
		talent development needs of Pennsylvania employers, targeted	

		industries, and occupations.	
21	PA Workforce Development Association	<b>Goal 3: Youth</b> While the plan demonstrates a commitment to prioritizing services for youth workforce development in Pennsylvania, the plan lacks explicit information on resource allocation, raising questions about budgetary considerations and sustainability of youth programming in Pennsylvania. Additionally, in reference to evidence-based quality summer programs, we encourage the plan to engage with local subject matter experts operating summer programming to inform a state "framework" and establish an appropriate system of support and technical assistance, including access to data that is appropriately shared with the local system for programming purposes. Lastly, the plan relies on collaboration among various state agencies and offices, we encourage consistent inclusion of local workforce development boards, and their subsequent youth committees to determine appropriate approaches to youth programming at the local level.	The standing Youth Committee with the PA WDB will continue to prioritize these issues. That committee includes members of local workforce development boards. WIOA Youth funding allocations are driven by federal formulas and are articulated in the state plan under Section 5 A (i). Workforce provides local workforce development boards funding under the Business Education Partnership Program to collaborate with school districts and local businesses and to educate students, parents and guardians about high-priority occupations and in- demand career pathways that are available to students as they enter the workforce. Further, the Pennsylvania Outdoor Corps offers paid work experience, skills training, professional development, and environmental educational opportunities to youth and young adults who complete recreation and conservation projects on Pennsylvania's public lands
	DA Martifana	Goal 4: Continuous Improvement of the PA CareerLink <sup>®</sup>	Thank you for your comment.
22	PA Workforce Development Association	PA CareerLink <sup>®</sup> centers provide standing access to services for individuals that need in-person support or otherwise have barriers to remote access such as digital literacy. We strongly	The PA WDB supports sharing data with locals where legally allowable.

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ask the State Workforce Board to prioritize and invest in modern approaches to customer access and outreach efforts that utilizes technology, data analysis, community-partnerships, and innovative approaches to bring services to customers inside and outside of physical PA CareerLink <sup>®</sup> centers. We ask the state to explore methods and incentives for no-wrong door approaches across the workforce eco-system, expand the identity of PA CareerLink <sup>®</sup> across community-access points throughout the Commonwealth and partner with local workforce development boards in determining equitable assessment of service delivery and overall impact of local programming.	Through its website, in-person Labor Market Information Forums, and distribution networks, L&I provides a breadth of information highlighting state and local labor market data and performance metrics. L&I also provides administrative unemployment compensation data when appropriate via data sharing and confidentiality agreements.
Additionally, the plan outlines a clear desire for quality programming within the system and to maintain accurate documentation and assessment of progress. To aid in this effort, we encourage the state to prioritize data access and strategic analysis for local boards to do real-time program and policy evaluation. If Pennsylvania is to have a workforce development ecosystem that bests serves students, jobseekers, workers, employers, and our communities, then workforce professionals must have access to sustained leadership development, professional development, capacity building and technical assistance to have the knowledge, skills, and abilities to effectively perform their duties with success. The WIOA Title II program is a nationally recognized model for staff leadership and we encourage the Department of Labor & Industry to design and implement a system of professional support for local workforce professionals based on the expertise and approach of its sister agency the	Pennsylvania has awarded four rounds of funding to support digital literacy skills in Pennsylvania. L&I's digital-literacy grant provides funding to organizations in local communities that teach residents how to effectively navigate platforms used in the job search process and the workplace, including digital fundamentals, digital citizenship, and understanding digital information – especially in communities lacking access to broadband infrastructure and high-speed internet. Digital Intake : Launched the PA CareerLink® Digital Intake Form Last year the Commonwealth prioritized
Department of Education.	using technology to streamline intake and service delivery to WIOA program participants. Since then, the

Commonwealth's workforce partners
(L&I Bureaus of Workforce Development,
Office of Vocational Rehabilitation, and
Department of Human Services), the
Commonwealth's Office of Equal
Opportunity, and local boards have
worked diligently in the development
and implementation of the PA
CareerLink <sup>®</sup> Digital Intake Form.
In addition to streamlining processes,
the PA CareerLink <sup>®</sup> Digital Intake Form
aims to provide a consistent, targeted
way to gather pertinent customer
demographic and employment barrier
information for PA CareerLink <sup>®</sup> staff to
utilize so that customers across the
Commonwealth can have a more
practical, productive, and uniform high-
quality experience. This initiative rolled
out to pilot offices on June 12, 2023,
with a phased rollout approach for
subsequent offices that started on
August 28 and concluded on December
22, 2023.
SkillUp™ PA
L&I's partnership with Metrix Learning to
launch SkillUp™ PA, a no-cost skills-
training application for public use,
continued during 2023. SkillUp™ PA is an
online solution that assesses individuals'
skills gaps, connects them to appropriate
training, and explores career pathways

of interest to users. SkillUp <sup>19</sup> PA benefits users at different points along their career journey – including unemployed job seekers, dislocated workers, and currently employed individuals. The overarching goal for L&I is to ensure that underserved and disadvantaged residents can access all public workforce services and thrive in a new and emerging economy dependent on digital access, literacy, and initiatives started in 2022, training remains a priority in 2024. As L&I continues cultivating a dynamic public workforce development system for Pennsylvania residents, a human-centric approach will be employed to operationalize internal and external training needs. In 2024, we anticipate the implementation of the following: <ul> <li>Internally, there remains a need to enhance the professional development of L&amp;I staff in the one-stop centers. Through collaboration with PWDA in 2022, recommendations have been provided that will be further explored on restructuring training</li> </ul>		
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L&I Office of Transformation and		•

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policies and procedures as identified by the L&I administration. The Apprenticeship and Training Office (ATO) supported efforts to further integrate Registered Apprenticeship and Pre-Apprenticeship into the Workforce System by launching a "Registered Apprenticeship Desk Guide for		be develop	ed to ensure compliance with
the L&I administration. The Apprenticeship and Training Office (ATO) supported efforts to further integrate Registered Apprenticeship and Pre-Apprenticeship into the Workforce System by launching a "Registered Apprenticeship Desk Guide for		federal/sta	te regulations, program
The Apprenticeship and Training Office (ATO) supported efforts to further integrate Registered Apprenticeship and Pre-Apprenticeship into the Workforce System by launching a "Registered Apprenticeship Desk Guide for		policies and	d procedures as identified by
(ATO) supported efforts to further integrate Registered Apprenticeship and Pre-Apprenticeship into the Workforce System by launching a "Registered Apprenticeship Desk Guide for		the L&I adr	ninistration.
(ATO) supported efforts to further integrate Registered Apprenticeship and Pre-Apprenticeship into the Workforce System by launching a "Registered Apprenticeship Desk Guide for			
integrate Registered Apprenticeship and Pre-Apprenticeship into the Workforce System by launching a "Registered Apprenticeship Desk Guide for		The Apprer	nticeship and Training Office
Pre-Apprenticeship into the Workforce System by launching a "Registered Apprenticeship Desk Guide for		(ATO) supp	orted efforts to further
System by launching a "Registered Apprenticeship Desk Guide for		integrate R	egistered Apprenticeship and
Apprenticeship Desk Guide for		Pre-Apprer	ticeship into the Workforce
		System by	aunching a "Registered
Workforce Professionals" and rolling out			
		Workforce	Professionals" and rolling out

a comprehensive training on Registered
Apprenticeship and Pre-apprenticeship
to PA CareerLink <sup>®</sup> Staff, offered through
a full one-day, onsite, Professional
Development Day (PDD) resulting in
reaching some 30 PA CareerLink <sup>®</sup> Offices
and over 500 workforce development
staff to date. This PDD is geared to
provide information to workforce staff
including Workforce Development
Boards, CareerLink <sup>®</sup> leadership and
frontline staff on the ways to best
interact and engage with job seekers,
employers and the ATO. The ATO
provides guidance and resources to
introducing Apprenticeship and Pre-
Apprenticeship to engage employers and
jobs seekers as well as the benefits and
information on how apprenticeship is
one of the most effective strategies for
engaging employers and increasing
performance outcomes for the public
workforce system. Apprenticeship
programs can help states and local areas
meet their targets on the Workforce
Innovation and Opportunity Act (WIOA)
primary indicators.
Through an Apprenticeship Building
America (ABA) grant, the ATO has also
partnered with 10 local workforce
development boards (LWDBs) in their
efforts to expand RA and Pre-RA
opportunities among underrepresented

			populations in their respective regions. As part of this work, the ATO has helped each LWDB develop or enhance an actionable Apprenticeship Strategic Plan for their workforce development area that also informs their WIOA Local and Regional Plans.
			The PA WDB will continue to explore recommendations around system improvement to continuously improve all elements of service delivery to workforce customers by incorporating technology solutions where appropriate.
23	PA Workforce Development Association	Goal 5: Barrier Remediation We encourage the state to prioritize data collection and information sharing with local workforce boards to better assess program effectiveness with an equitable lens for the benefit of individuals with a barrier to employment and for all customers. Access to unemployment claimant, unemployment wage, and new hire data for local workforce development boards will provide the essential information local boards need to improve their service delivery for their customers. Diversity, equity, inclusion and accessibility are noted throughout the plan; however we ask the State Workforce Development Board to craft a DEI-A equity framework or similar approach that can best inform state and local plans, programs, and investments. The Pennsylvania Department of Education may be a key partner to the Board in understanding sub- population demographics, data analysis, and DEI-A centered policies to support vulnerable populations in need of workforce	Thank you for your feedback. The PA WDB supports sharing data with locals where legally allowable. Through its website, in-person Labor Market Information Forums, and distribution networks, L&I provides a breadth of information highlighting state and local labor market data and performance metrics. L&I also provides administrative unemployment compensation data when appropriate via data sharing and confidentiality agreements. The PA WDB will explore how it can take a more active role in the development of

development services and supports.	DEI-A programs across state agencies active in workforce development.
The workforce, education, and training programs outlined in the	
Plan may or could often serve common customers. Local	The PA WDB will continue to prioritize
programs are often faced with the task and bureaucracies to	the importance of opportunities for
navigate multiple agency rules, systems, databases,	knowledge sharing with local staff to
preferences, and approaches to braid eligibility, funding,	provide them with the best resources to
services, and compliance when serving a single customer. Local	serve customers in the best way
staff must have a better understanding of the barrier	possible.
remediation 'playbook' to cross-walk what's allowed, what's not	
allowed and leverage WIOA, Wagner-Peyser, TANF, Perkins,	
SNAP, TAA, JVSG, Job Corps, CBSG, UC, SCEP, REO programs,	
etc. We encourage the State Workforce Development Board to	
fully assess the WIOA Combined Plan programs for state policy	
and program approaches that maximize local flexibility for	
program eligibility, co-/dual-enrollment, needs assessments,	
leverage training and supportive services funds, promote	
efficient case management, lessen the burden of local staff	
performing administrative and duplicate tasks, and promote	
performance improvement through data access and analysis.	
We ask that if the State anticipates or expects a change in who	
is being served related to the goal of barrier remediation, the	
state should, with some evidence, incorporate priorities within	
the Plan and embed strategies and data-informed approaches	
into their performance negotiations with ETA and local	
workforce areas.	
Lastly, the state plan outlines a need for improvement regarding	
"Incorporating regional partnerships to address shared	
challenges through collaborative solutions in common labor	
markets inclusive of multiple Local Workforce Development	
Areas." We ask the State Workforce Board to consider the	
following: "Incorporating regional partnerships to address	

		shared interests and challenges through administrative and	
		collaborative solutions in common labor markets inclusive of	
		multiple Local Workforce Development Areas."	
		Goal 6: Addressing Workforce Shortages in Critical Industries	Thank you for your feedback.
		Employer engagement with the workforce system is essential to	
		addressing the workforce shortages among the critical	The PA WDB continues to convene
		industries outlined in the state plan. Local workforce	members from all WIOA core and
		development boards are the experts in their local economies	partner agencies on a monthly basis to
		and local employer needs throughout the state. We encourage	discuss topics related to workforce
		the state to support local workforce development boards in	development. Additionally, the PA WDB
		determining the appropriate connection of employers in these	currently convenes 11 committees on a
		critical industries to the workforce system.	variety of topics related to workforce
			development priorities in the
		Additionally, the development of career pathways to these	commonwealth. Membership on these
		critical industries must become easily navigable regarding the	committees includes both local WDB
		credentialling needs of employment opportunities and the	staff and PA CareerLink <sup>®</sup> staff.
		training services available. We encourage the collaboration of	stan and mean corectelline stan.
	PA Workforce	state agencies to map out credential and career pathways for	Increased staff has allowed the PA
24	Development	critical industries and to evaluate a diversity of models for	Apprenticeship and Training Office's
27	Association	education and workforce training.	(ATO) field team to more proactively and
	Association		strategically work to grow
		The Pennsylvania State Workforce Board has the unique	apprenticeships across PA, including an
		position to convene all state agencies around workforce	increased focus on sector strategies.
		development policy and the continuous improvement of the	In the coming year, the ATO will make
		workforce system. This collaboration and coordination of effort	available targeted "Mini-grants" that will
		will be essential to achieving the Governor's six goals of the	support the growth of new programs in
		state plan. We encourage the state workforce board to	specific sectors. They will also
		capitalize on this unique position and be intentional in the	encourage the recruiting from
		collaborative efforts among agencies and local workforce	populations that are traditionally
		development boards and PA CareerLink <sup>®</sup> subject matter	underserved through RA, helping ensure
		experts.	that new apprenticeship opportunities
			are available to all Pennsylvanians.
		We appreciate the opportunity to offer insights and	Some of the beginning sector
		recommendations that align with the interests and needs of	concentrations will be in healthcare,

Pennsylvania's workforce system. Thank you for considering the	agriculture, education, and technology,
above comments.	and the ATO has assigned specific ATRs
	to lead this work who will be consulting
	with Subject Matter Experts (SMEs) to
	determine what occupations are most in
	need and gather standard information
	needed to build successful
	apprenticeship programs in those
	occupations. The ATO has already
	involved some PATC members in this
	process (specifically related to
	healthcare), and is interested in hearing
	from other SMEs with an interest in
	being involved in this sector-focused
	work.
	Sector-focused progress is already being
	made. To address the significant teacher
	shortage in Pennsylvania, for example,
	the Building and Supporting a Certified
	Teacher Registered Apprenticeship
	Program in Pennsylvania initiative made
	up to \$400,000 in funding available to a
	consulting organization or individual to
	develop a program framework and
	template for a Certified Teacher
	registered apprenticeship. This initiative,
	led by the ATO and BWDA in partnership
	with PDE, will allow local education
	agencies (LEAs) to build a pipeline of
	well-prepared teachers, with an
	emphasis on subject areas most
	impacted by local staffing shortages.
	The goal is for the framework to be

			replicated and tailored by LEAs to address specific regional needs. The application deadline for this grant was September 15 and awards are expected to be announced in early 2024. The
			Childcare Apprenticeship Initiative, another sector-specific program, is currently in the planning stages to
			expand Childcare and Early Learning Registered Apprenticeships across the
			state to continue addressing this barrier
			to the workforce. The goals are to increase the number of childcare
			workers, assure they are earning living wages, and serve the childcare needs of
			families participating in other registered apprenticeship programs.
25	PA Association for the Education of Young Children	The Pennsylvania Association for the Education of Young Children (PennAEYC) is a statewide, non-profit membership organization of over 3,000 early childhood care and education professionals. As the Pennsylvania affiliate of the National AEYC, we strive to be an effective voice for high-quality early childhood care and education through policy development, advocacy and professional development and supports for early childhood professionals. On behalf of PennAEYC, I would like to thank you for the opportunity to offer comment on Pennsylvania's 2024-2028 Workforce Innovation and Opportunity Act Combined State Plan draft published on December 16, 2023.	Thank you for your feedback. We agree that working to address the challenges posed by inadequate access to quality childcare is critical for the Commonwealth.
		PennAEYC is a principal partner organization in the Start Strong PA advocacy campaign, the childcare campaign of the Early Learning Pennsylvania coalition. PennAEYC is writing to express our support for the draft combined state plan related to priority	

goal five, barrier remediation. How Pennsylvania is assisting	
employers to retain employees, and help workers maintain full	
employment, through better job quality is of interest to	
PennAEYC and the Start Strong PA campaign. While we agree	
that all employees need support in accessing high-quality	
childcare, Child Care Works, noted in the draft combined state	
plan, supports low-income parents who are working or in	
training or education. As part of our organization's vision,	
PennAEYC advocates for each and every family to have access	
to high-quality, affordable childcare. Unfortunately,	
Pennsylvania's childcare system is significantly under resourced	
and the subsidy program does not reimburse child care	
programs for the actual cost of the care they provide to	
children, which impacts child care availability for the workforce.	
For Pennsylvania, according to a March 2023 report from the PA	
Early Learning Investment Commission and Ready Nation,	
inadequate childcare options impose substantial and long-	
lasting consequences. Its effects are felt by parents, businesses,	
and the commonwealth's taxpayers. The top-line findings	
examine the economic impacts of problems in Pennsylvania's	
childcare system on working parents, employers, and taxpayers	
which show an annual economic cost of \$6.65 billion in lost	
earnings, productivity, and revenue. Productivity challenges	
affect both employers and employees:	
<ul> <li>56 percent of Pennsylvania parents surveyed report</li> </ul>	
being late for work due to childcare struggles.	
Half or more report missing full days of work, leaving	
work early, or being distracted at work.	
<ul> <li>More than half of parents said problems with childcare</li> </ul>	
hurt their efforts at work.	
In addition, 1 in 4 say they've been reprimanded and 18 percent	
have been let go or fired due to inadequate child care.	

		Meanwhile, productivity problems cause Pennsylvania employers to lose \$1.52 billion annually due to childcare challenges faced by their workforce. It's also important to note that the childcare industry is facing workforce shortages which contribute to workforce challenges in all other industries. According to a September 2023 Start Strong PA survey, 726 programs reported nearly 2,400 open positions resulting in 934 closed classrooms and 27,572 children on waiting lists. This is only a snapshot of the 6,500 programs providing childcare services. We appreciate the inclusion of childcare throughout Pennsylvania's combined state plan and encourage the PA Workforce Development Board to continue to think about how solving the childcare crisis is part of the commonwealth's broader workforce development goals. We are pleased to see that Pennsylvania understands that if families don't have childcare, then families will not be able to go to work. It is clear that the childcare crisis must be fully solved at the state and federal levels in order for the workforce to have access to an affordable, high-quality childcare system. Thank you again for the opportunity to provide public comment. Please contact our Senior Director of Public Policy and Advocacy, Kimberly Early, at kearly@pennaeyc.org should	
		you have any questions.	
26	Partner4Work	Partner4Work is submitting comments in response to the <i>PA WIOA Combined State Plan (2024-2028) Draft,</i> which was released for public comment on December 16, 2023. As the local workforce development board (LWDB) for Allegheny County and the City of Pittsburgh, Partner4Work is committed to achieving the workforce development goals established by the Governor through this combined WIOA state plan. The following are recommendations to further strengthen the	Thank you for your feedback. We agree that streamlining the process of registering new apprenticeship programs is a priority. Pennsylvania will continue to prioritize this goal. Pennsylvania provides and allocation of

	capacity of Pennsylvania's workforce development system to	\$25M annually to local workforce
	deliver on these goals and priorities.	development boards for TANF Youth
		Development Programs to support
	Goal 1: Apprenticeship and Career & Technical Education:	eligible youth with an emphasis on
	Partner4Work commends the Governor for prioritizing	summer internships.
	registered apprenticeship (RA) and pre-apprenticeship (Pre-RA),	
	including expanding these training models to additional in-	The Schools to Work Grant opportunities
	demand industries and to more diverse populations of	have made it possible for schools and
	Pennsylvanians. Partner4Work shares this priority and, in the	entities to create new Pre-
	past year, has worked with the PA Apprenticeship & Training	Apprenticeship programs over the past
	Office (ATO) and local partners to develop registered	four years. The focus of the STW Grant
	apprenticeships in sectors such as healthcare and technology.	is to establish career pathways that will
	Our experience in developing apprenticeships has come with	enable our youth to obtain employment
	challenges and delays. This has included an approval process	that offers family sustaining wages and
	that values seat time over competency <sup>6</sup> . Competency based	benefits, without incurring a burden of
	models are often more appropriate for apprenticeships in	debt. Entities are encouraged to focus
	emerging occupations like those in tech and healthcare, where	on establishing Pre-Apprenticeships that
	skill demands evolve rapidly and employers need a workforce	focus on High Priority Occupations (HPO)
	ready to adapt to new technologies. Apprenticeships are	and new new-sector occupations in
	inherently employer driven; competency models allow those	apprenticeship and develop the skills of
	employers to apply training where it is most beneficial and do	traditionally underrepresented groups
	not require lowering standards of learning.	and those with barriers to employment,
		as outlined in Executive Order 13985
	Partner4Work <b>recommends</b> that Goal 1.1 (increasing the	Advancing Racial Equity and Support for
	number of RAs and Pre-RAs, "including in non-traditional	Underserved Communities. These
	occupations and new apprenticeship sectors") should also	programs are designed around career
	include a commitment to minimizing barriers to participation	pathways that successfully bridge the
	for employers in non-traditional apprenticeship occupations or	gap between high school and
	sectors. This should include establishing a more expeditious	employment or post-secondary
	apprenticeship registration process that considers competency-	education and ensure that students have
	based apprenticeship models in addition to the preference for	the basic skills required to pass entry
	seat-time based models.	exams for apprenticeship programs.
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<sup>&</sup>lt;sup>6</sup> See initial PATC rejection of *FortyX80 Inc, Cyber Security Support Technician* (02/09/2023)

Additionally, RA and Pre-RA programs present an excellent opportunity for youth and young adults in Pennsylvania to receive training and enter diverse career pathways with limited to no student debt. While Goal 3.1 in the plan makes increasing RA and Pre-RA opportunities for youth a priority, the plan lacks detail on how the Commonwealth will ensure dedicated, sustainable funding is available to support these programs for youth. Partner4Work <b>recommends</b> that Goal 3.1 ("increase opportunities for youth to engage in registered apprenticeship and pre- apprenticeship") should include a commitment from the Commonwealth to develop a dedicated funding strategy to advance these efforts.	Systems Operator, Peer Specialist, Youth Development Practitioner, Digital Marketer, Dairy Herd Manager,
	the coming year, the ATO will make available targeted "Mini-grants" that will

			support the growth of new programs in specific sectors. They will also encourage the recruiting from populations that are traditionally underserved through RA, helping ensure that new apprenticeship opportunities are available to all Pennsylvanians. Some of the beginning sector
			concentrations will be in healthcare, agriculture, education, and technology, and the ATO has assigned specific ATRs to lead this work who will be consulting
			with Subject Matter Experts (SMEs) to determine what occupations are most in need and gather standard information
		Goal 2: Sector Strategies and Employer Engagement:	needed to build successful apprenticeship programs in those occupations. Thank you for your feedback.
27	Partner4Work	Partner4Work supports the Commonwealth's emphasis on sector strategies and employer engagement to ensure workforce development resources are aligned to meet the skills and hiring demands of Pennsylvania's employers. We encourage the state plan to prioritize, invest, and innovate around local and regional employer engagement strategies that best leverage PA CareerLink <sup>®</sup> and the local workforce development system.	Governor Shapiro agrees in the value of Industry Partnerships, indicated by his request for an increase in funding for the Industry Partnership grant program in his 2024 budget proposal. The PA WDB is committed to exploring
		Funding for industry partnerships (IPs), however, decreased in the Commonwealth budget by \$2 million (-42%) between the (2019-2020) and (2020-2021) state budgets. This funding has since remained stagnant at \$2.8 million for the past four years. In addition, current IP grants from the PA WDB are designed to fund projects within individual workforce development areas. A	the possibility of larger maximum grant awards for regionally based partnerships. Management Directive 310.3 waives the lapsing requirements for grant funding. This means that Industry Partnerships

		regional application for IP funding, coordinated among multiple LWDBs, would be limited to the same maximum grant amount as an application from a single LWDB. Funds are also single year funding, which makes long-term planning difficult. Partner4Work <b>recommends</b> that Goal 2.1 ("continue to promote Industry Partnerships by providing grant funding") should include a commitment to increasing state-level investment in IPs. The PA WDB should also revise its IP investment strategy in a way that values rather than disincentivizes regional industry partnerships. This should include establishing a higher maximum grant amount for IP applicants applying as a region versus applications from a single LWDB. This should also include multi-year funding that would enable long-term planning and partnership development with regional employers.	will be granted for the full period of performance without annual delays from waivers. This will allow for continuity on IP projects.
28	Partner4Work	<b>Goal 3: Youth</b> While the draft state plan demonstrates a commitment to prioritizing services for youth workforce development in Pennsylvania, the plan lacks explicit information on resource allocation, raising questions about budgetary considerations and sustainability of youth programming in Pennsylvania. As a key example, the state plan emphasizes the importance of coordination between WIOA and Pennsylvania's TANF Youth Development Program (YDP) to improve services and outcomes for youth. Though, the plan does not address recent proposed changes to federal regulations <sup>7</sup> that place TANF-funded youth workforce development programming at risk. Partner4Work <b>recommends</b> that the state plan should address, in light of the proposed regulatory changes to TANF, Pennsylvania's strategy for ensuring continued funding and resources beyond WIOA are available to support workforce development programming for	Thank you for your feedback. The standing Youth Committee with the PA WDB will continue to prioritize these issues. That committee includes members of local workforce development boards. Any work done by the Youth Committee, including work related to evaluating evidence-based quality programming will include local workforce development input. Pennsylvania will continue to monitor the proposed regulatory changes to TANF to determine what steps need to

<sup>&</sup>lt;sup>7</sup> Notice of Proposed Rulemaking: Strengthening Temporary Assistance for Needy Families (TANF) as a Safety Net and Work Program (10/02/2023)

		low-income youth and youth with additional barriers to employment in Pennsylvania. Additionally, in reference to evidence-based quality summer programs, we <b>recommend</b> engaging local subject matter experts operating summer programming to inform a state "framework" and establish an appropriate system of support and technical assistance, including access to data that is appropriately shared with the local system for programming purposes. Lastly, the plan relies on collaboration among various state agencies and offices; we <b>recommend</b> consistent inclusion of LWDBs and their subsequent youth committees to determine appropriate approaches to youth programming at the local level.	be taken.
29	Partner4Work	Goal 4: Continuous Improvement of PA CareerLink® The draft state plan sets goals to increase access to PA CareerLink® services through methods such as expanding virtual service delivery, improving outreach to special populations, and improving service coordination and data/information sharing among agency partners. The Commonwealth should consider ways in which data/information sharing can streamline the PA CareerLink® eligibility determination process for certain programs. For instance, to verify participant eligibility, prospective WIOA participants are currently required to submit information that has already been verified by other state agency staff and stored in existing state data systems. Examples include unemployment compensation (UC) status available through state UC records and low income status available through the PA public assistance records (e.g. COMPASS). This creates duplication of effort across Commonwealth staff and grantees and can also lead to frustrated customers required to provide the same information multiple times. In "promoting better data sharing	Thank you for your feedback. The PA WDB supports sharing data with locals where legally allowable.

	across workforce programs" (Goal 4.9), Partner4Work recommends that the Commonwealth ensure that LWDBs and provider-level staff are able to access relevant data that exists in state systems to improve processes and outcomes for our customers. Additionally, the plan outlines a clear desire for quality programming within the system and to maintain accurate documentation and assessment of progress. To aid in this effort, we <b>encourage</b> the state to prioritize data access and strategic analysis for LWDBs to do real-time program and policy evaluation.	
30 Partner4Work	Goal 5: Barrier Remediation We encourage the Commonwealth to prioritize data collection and information sharing with local workforce boards to better assess program effectiveness with an equitable lens for the benefit of individuals with a barrier to employment and for all customers. Access to unemployment claimants, unemployment wage, and new hire data for local workforce development boards will provide the essential information local boards need to improve their service delivery for their customers. The workforce, education, and training programs outlined in the draft state plan may or could often serve common customers. Local programs are often faced with the task and bureaucracies to navigate multiple agency rules, systems, databases, preferences, and approaches to braid eligibility, funding, services, and compliance when serving a single customer. Local staff must have a better understanding of the barrier remediation 'playbook' to crosswalk what is allowed, what is not allowed and leverage WIOA, Wagner-Peyser, TANF, Perkins, SNAP, TAA, JVSG, Job Corps, CSBG, UC, SCEP, REO programs, etc. We encourage the PA WDB to fully assess the WIOA Combined Plan programs for state policy and program	Thank you for your feedback. We have updated the statement in the plan to include the proposed additional language on page 21 of the Combined State Plan. The PA WDB supports sharing data with locals where legally allowable. Additionally, as part of an effort to improve Pennsylvania's workforce system policy writing and policy life-cycle management, L&I has published and implemented a workforce system Policy on Polices. Those governed by the document are working to ensure better alignment with federal and state law, published regulation, and issued federal guidance (e.g., TEGL 23-19 Change 1).

		approaches that maximize local flexibility for program eligibility (including ensuring state policy on the use of self-attestation for WIOA eligibility is better aligned with the more flexible federal guidance <sup>8</sup> ), co-/dual-enrollment, and needs assessments; leverage training and supportive services funds; promote efficient case management; lessen the burden of local staff performing administrative and duplicate tasks; and promote performance improvement through data access and analysis. Lastly, the state plan outlines a need for improvement regarding "Incorporating regional partnerships to address shared challenges through collaborative solutions in common labor markets inclusive of multiple Local Workforce Development Areas." We <b>ask</b> the PA WDB to consider the following: "Incorporating regional partnerships to address shared interests and challenges through administrative and collaborative solutions in common labor markets inclusive of multiple Local	
31	Partner4Work	<ul> <li>Workforce Development Areas."</li> <li>Goal 6: Addressing Worker Shortages in Critical Industries</li> <li>Partner4Work supports the addition of a category of goals focused on addressing worker shortages in key industries in Pennsylvania. As the LWDB, Partner4Work continuously works with our industry partners to address hiring challenges and bridge skills gaps between job seekers and available jobs.</li> <li>Our organization agrees that increasing "youth awareness of opportunities in critical industries through programs that serve in- and out-of-school youth" (Goal 6.8) is vital to ensuring Pennsylvania's pipeline of young talent are prepared to enter careers pathways available in these industries. Partner4Work recommends that the Commonwealth should utilize its 22 LWDBs across Pennsylvania to coordinate and work more</li> </ul>	Thank you for your feedback. The PA WDB continues to convene members from all WIOA core and partner agencies on a monthly basis to discuss topics related to workforce development. Additionally, the PA WDB currently convenes 11 committees on a variety of topics related to workforce development priorities in the commonwealth. Membership on these committees includes both local WDB staff and PA CareerLink <sup>®</sup> staff.

<sup>8</sup> USDOL - TEGL 23-19, Change 1

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closely with schools to provide meaningful career exploration	The PA WDB will explore the possibility
and education to K-12 students. This coordination would ease	of making workforce development
the burden on businesses as well, who could have a single point	funding more flexible, particularly with
of contact in local workforce areas rather than working with	respect to youth funding.
each individual school. Additional flexible funding would likely	
be required to support this work. LWDBs main sources of youth	The PA WDB will explore the possibility
workforce funding limit our ability to reach younger students	of developing a shared definition of
due to age requirements for WIOA (ages 14-24) and Temporary	"industry recognized credential" to be
Assistance for Need Families (TANF) funding (ages 12-24). Both	used across the workforce development
of these funding streams require individual participant	system.
eligibility, which makes systemic work impractical with either	
funding stream.	Business Education Partnership (BEP)
	grants allow LWDBs to foster
Additionally, the development of career pathways to these	collaborations among businesses and
critical industries must become easily navigable regarding the	school districts to create career
credentialing needs of employment opportunities and the	programs with exposure to different
training services available. We encourage the collaboration of	workplace opportunities and knowledge
state agencies to map out credential and career pathways for	of opportunities in the Commonwealth
critical industries and to evaluate a diversity of models for	of Pennsylvania for the purpose of
education and workforce training. This <b>should</b> include adopting	employing individuals in a HPO or PA In-
a shared definition of "industry-recognized credential" and	Demand Occupation (PA IDOL) and
other shared terms across L&I, PDE, DCED, and other applicable	meeting the workforce needs of
agencies.	businesses. These projects connect
	employers, students, parents, and
The PA WDB has the unique position to convene state agencies	guardians to share information about
around workforce development policy and the continuous	career pathways opportunities that lead
improvement of the workforce system. This collaboration and	to family sustaining wages in PA and
coordination of effort will be essential to achieving the	teach career ready skills. Engage
Governor's six broad goals of the state plan. We encourage the	businesses to create opportunities for
state workforce board to capitalize on this unique position and	early career exposure and exploration, as
be intentional in the collaborative efforts among agencies,	well as the development of employability
LWDBs, and PA CareerLink <sup>®</sup> subject matter experts.	skills through work-based learning
.,	experiences, particularly through
Thank you for the opportunity to provide comments on the PA	summer employment and STEM career
I mank you for the opportunity to provide comments on the FA	summer employment and stew career

WIOA Combined State Plan (2024-2028) draft. Please reach out	pathways. Develop and implement
to dmoore@partner4work.org with any questions.	outreach initiatives to under-
	represented students, parents, and
	guardians through innovative practices
	that promote equity.
	The Schools to Work Grant opportunities
	have made it possible for schools and
	entities to create new Pre-
	Apprenticeship programs over the past
	four years. The focus of the STW Grant
	is to establish career pathways that will
	enable our youth to obtain employment
	that offers family sustaining wages and
	benefits, without incurring a burden of
	debt. Entities are encouraged to focus
	on establishing Pre-Apprenticeships that
	focus on High Priority Occupations (HPO)
	and new new-sector occupations in
	apprenticeship and develop the skills of
	traditionally underrepresented groups
	and those with barriers to employment,
	as outlined in Executive Order 13985
	Advancing Racial Equity and Support for
	Underserved Communities. These
	programs are designed around career
	pathways that successfully bridge the
	gap between high school and
	employment or post-secondary
	education and ensure that students have
	the basic skills required to pass entry
	exams for apprenticeship programs.
	The Apprenticeship and Training Office
	(ATO) and L&I was one of 30 initial

recipients nationwide who was awarded
grant funding through the U.S.
Department of Labor's 2022 ABA
initiative. The \$3.9 million grant will
support at least 400 apprentices and 400
pre-apprentices in PA over four years. In
2023, the ATO partnered with 10 local
workforce development boards (LWDBs)
in their efforts to use these funds to
expand apprenticeship and pre-
apprenticeship opportunities among
underrepresented populations in their
respective regions. As part of this work,
the ATO has helped each LWDB develop
or enhance an actionable Apprenticeship
Strategic Plan for their workforce
development board area that also
informs their WIOA Local and Regional
Plans. In addition, the ATO helped
LWDBs engage Career and Technical
Centers (CTCs) within their areas to
develop plans for Pre-RA to RA pipelines,
and has supported LWDBs as they
provide technical assistance around the
development of new RA and Pre-RA
programs.
Since implementing the PAsmart
initiatives in 2018, L&I has invested over
\$28 million in PAsmart funding statewide
to support 124 projects in the
accommodation and food service,
agriculture, forestry, fishing, and
hunting, professional and business

			services, early childhood development, education, electric power generation, healthcare and social assistance, information technology, animal production, administrative and support services, transportation, building and construction, and manufacturing sectors. As a direct result of PAsmart funding, 85 new pre-apprenticeship and 102 new apprenticeship programs have been created, reaching a total of 2,116 apprentices and 2,110 pre-apprentices across the Commonwealth through grant-funded initiatives. Additionally, 3,926 employers and 1,565 training providers have been engaged through PAsmart.
32	Trying Together	Thank you for the opportunity to submit public comments for the 2024-2028 WIOA Combined State Plan Draft. Trying Together is writing to express our support for the draft combined state plan related to priority goal five, barrier remediation. How Pennsylvania is assisting employers to retain employees, and help workers maintain full employment, through better job quality is of interest to Trying Together and the Start Strong PA campaign. While we agree that all employees need support in accessing high-quality childcare, Child Care Works as noted in the draft combined state plan, supports low-income parents who are working or in training or education. As part of our organization's vision, Trying Together advocates for all families to have access to high-quality, affordable childcare. Unfortunately, Pennsylvania's childcare system is significantly under-resourced and the subsidy program does not reimburse childcare programs for the actual cost of	Thank you for your feedback. We agree that working to address the challenges posed by inadequate access to quality childcare is critical for the Commonwealth.

the care they provide to children which impacts childcare availability for the workforce.	
For Pennsylvania, according to a March 2023 report from the PA Early Learning Investment Commission and Ready Nation, inadequate childcare options impose substantial and long- lasting consequences. Its effects are felt by parents, businesses, and the commonwealth's taxpayers. The top-line findings examine the economic impacts of problems in Pennsylvania's childcare system on working parents, employers, and taxpayers which show an annual economic cost of \$6.65 billion in lost earnings, productivity, and revenue.	
<ul> <li>Productivity challenges affect both employers and employees:</li> <li>56 percent of Pennsylvania parents surveyed report being late for work due to childcare struggles.</li> <li>Half or more report missing full days of work, leaving work early, or being distracted at work.</li> <li>More than half of parents said problems with childcare hurt their efforts at work.</li> </ul>	
In addition, 1 in 4 say they've been reprimanded, and 18 percent have been let go or fired due to inadequate childcare. Meanwhile, productivity problems cause Pennsylvania employers to lose \$1.52 billion annually due to child care challenges faced by their workforce.	
It's also important to note that the childcare industry is facing workforce shortages which contribute to workforce challenges in all other industries. According to a September 2023 Start Strong PA survey, 726 programs reported nearly 2,400 open positions resulting in 934 closed classrooms and 27,572 children on waiting lists. This is only a snapshot of the 6,500 programs providing childcare services. We appreciate the inclusion of	

		childcare throughout Pennsylvania's combined state plan and encourage the PA Workforce Development Board to continue to think about how solving the childcare crisis is part of the commonwealth's broader workforce development goals. We are pleased to see that Pennsylvania understands that if families don't have childcare then families will not be able to go to work. It is clear that childcare affordability and quality must be fully solved at the state and federal levels to support the workforce.	
	PA Advocates and Resources	On behalf of Pennsylvania Advocates and Resources for Autism and Intellectual Disabilities (PAR), thank you for the opportunity to provide feedback on the Pennsylvania Department of Labor and Industry's (L&I) 2024-2028 Workforce Innovation and Opportunity Act (WIOA) Combined State Plan Draft. PAR is the primary statewide association dedicated to supporting organizations who support individuals with intellectual disability/autism (ID/A). PAR supports L&I's commitment to developing a thriving Pennsylvania workforce and focus on effectively and efficiently serving Pennsylvanians with barriers to employment. Below are PAR's comments on the draft plan.	Thank you for your comment.
33	33 for Autism and Intellectual Disabilities	Addressing Worker Shortages in Critical Industries "6.2 Address worker shortages in healthcare and long-term care industries, focusing on direct care and community health sectors, by increasing the number of qualified healthcare and long-term care professionals" (page 37).	ID/A providers are an eligible applicant of this grant.
		PAR appreciates the inclusion of the direct care workforce in L&I's goals to address worker shortages in critical industries. Strengthening essential support services and ensuring accessibility to crucial resources such as childcare, transportation, food, and housing is an important factor to reducing the direct care worker shortage. However, an increase	

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	in Medicaid provider payment rates is essential to system	
	sustainability and must occur concurrently to any other	
	workforce initiatives.	
	ID/A providers are funded almost exclusively by Medicaid. With	
	a lack of regular increases in ID/A provider rates, the wages of	
	direct support professionals (DSPs) have fallen behind	
	competitors. Providers are unable to retain and recruit enough	
	DSPs. A 2022 Provider Consortium study found that DSP	
	turnover was at 35.7%, and 20% of DSP positions are vacant.	
	Due to these inadequate rates, the staffing shortage continues	
	to affect the availability of services across every program area.	
	A survey completed in the fall of 2022 found 62% of providers	
	are serving fewer individuals today than they were prior to the	
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	pandemic and 34% percent of providers have closed programs.	
	These dynamics have resulted in an 11% reduction in the	
	number of individuals served. As a result, utilization and the	
	expenditures on services have decreased as individuals could	
	not utilize their HCBS waivers. Without the proper funding for	
	competitive wages, providers will not be able to keep staff from	
	going to a different job or industry that pays more and has less	
	responsibility. In order to truly address the direct care worker	
	shortage, ongoing funding must be provided for wages that	
	meet DSPs' complex job responsibilities.	
	PAR would also like to encourage the reconsideration of	
	provider eligibility for the Direct Care Worker Quality Grant.	
	Given the objectives and purpose of the Workforce Innovation	
	and Opportunity Act, and the acknowledgment of L&I that there	
	are workforce shortages in the direct care space, we feel it is an	
	oversight by L&I to not consider ID/A providers for this grant.	
	Individuals with ID/A are continually marginalized and left	
	behind, and we feel that this is an example of other	
	communities given priority over those with an ID/A. PAR asks	
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		that, in the future, this critical workforce be included in all	
		direct care initiatives.	
34	PA Advocates and Resources for Autism and Intellectual Disabilities	Apprenticeship and Career & Technical Education "1. Apprenticeship and Career & Technical Education: Expand opportunities for individuals to enter into Registered Apprenticeship and Registered pre-Apprenticeship programs, assist employers in building Registered pre-Apprenticeship and Registered Apprenticeship programs, and increase the coordination with Career & Technical Education in these efforts" (page 23). Apprenticeships are a wonderful tool to create a workforce that meets the demands of businesses. It is essential that people with ID/A are included in all aspects of implementation to ensure they have access to training and apprenticeship opportunities. This may require that reasonable accommodations are made to the curriculum, training, and on- the-job supports.	Thank you for your comment. We agree that opportunities for Registered pre- Apprenticeship and Registered Apprenticeship programs should be accessible to all Pennsylvanians. The Apprenticeship and Training Office (ATO) continues to focus on creating more inclusive and equitable opportunities to serve individuals from populations traditionally underserved in apprenticeship. In addition to new collaborations with the PA Office of Vocational Rehabilitation requirements around assisting underserved populations are now built into every grant opportunity offered.
		Additionally, while PAR supports how the WIOA draft plan recognizes the critical importance of apprenticeships and career and technical education (CTE) programs, DSPs are often left out of these conversations. PAR urges L&I to include DSPs in these apprenticeship and CTE programs to increase awareness of the role of DSPs as a career pathway for participants.	The ATO is also working with the PA Office of Vocational Rehabilitation (OVR) to offer the Disability Inclusion for Apprenticeships & Pre-Apprenticeships workshop in 2024 through its Apprenticeship Building America (ABA) grant.
35	PA Advocates and Resources for Autism and Intellectual Disabilities	<b>Transportation</b> "5.8 Explore and implement ways to collaboratively support individuals for whom transportation is a barrier to employment" (page 35). "The lack of reliable transportation continues to be identified as the most significant barrier to both employment and employment services" (page 178).	Thank you for your feedback. L&I is committed to exploring opportunities to ensure that transportation barriers are eliminated wherever possible.

		PAR agrees that a primary obstacle facing Community Rehabilitation Providers (CRP's) in their provision of employment services is lack of accessible, reliable, and affordable transportation for individuals served. Transportation issues are a major barrier to employment for individuals both in rural areas, due to lack of public transportation, and in urban areas, due to bus lines often requiring multiple transfers, which can be inaccessible to some individuals with ID/A. Furthermore, medical or low-income transportation services often have limited hours of operation. Other transportation options, such as uber or taxis, are often not affordable for individuals without waiver funding. Lack of access to transportation limits opportunities and in some situations eliminates employment as an option completely for individuals who otherwise have the skills to maintain community employment. PAR encourages L&I to explore and implement more efforts and partnerships with local community transportation systems, bus lines, rideshare organizations, and other community resources to remove this barrier to employment.	OVR has begun using ride share services in a variety of settings and is further researching the ability to do so as we recognize that those services could help address an unmet need. Transportation, as indicated, remains a challenging barrier to employment for many individuals with disabilities throughout the state based on where they choose to live and the lack of other reliable options. OVR and other disability service organizations will continue to dialog with leaders at PennDOT to determine if additional options are available.
36	PA Advocates and Resources for Autism and Intellectual Disabilities	Funding for Long-Term Employment Supports"As the [Supported Employment] case progresses, theindividual's stability on the job informs the determination of theneed for extended services and the timing of provision. Thosewho reach 80% or better independence on the job are generallyconsidered job stable and the case is followed for 90 days toensure the expected progression to full independence withnatural supports in place" (page 193).Inadequate length and funding of long-term employmentsupports is an issue for many CRPs and the individuals theyserve. Individuals with ID/A often cannot begin workingindependently at their worksite after initial training and on-boarding. PAR encourages L&I, in conjunction with other state	Thank you for your feedback. OVR provides supported employment services as defined by our Supported Employment Policy and in accordance with the Rehabilitation Act. Once a customer has achieved stabilization then the OVR case may be closed successfully. OVR and ODP have a strong statewide partnership and have created data sharing abilities within our case management systems to share data on mutual customers that should allow for increased collaboration locally for

		agencies, to strengthen the long-term employment supports	individual customers for short-term and
		that individuals with significant disabilities may need to obtain	long-term services. If a CRP needs
		and maintain competitive integrated employment.	additional information, they should
			reach out to their local OVR District
			Office Manager to discuss any issues that
			they might be experiencing and to
			increase collaboration and
			communication opportunities for
			individual customers.
		Cross-Agency Collaboration	Thank you for your feedback.
		"In February 2019, a joint bulletin between OVR and ODP was	, ,
		issued outlining referral processes for SE cases in which a	OVR and ODP have a strong statewide
		customer is eligible for OVR services and waivers through ODP.	connection and our case management
		OVR will continue to communicate and collaborate with these	systems share data on mutual customers
		offices to provide quality SE services and provide referrals and	to help with the coordination of services.
		information regarding mutual customers. OVR will provide	However, both agencies have
		current information and training to state offices and other	experienced significant staff turnover
		entities to ensure the provision of services and extended	following the pandemic. OVR, BSE, and
		services" (page 194).	ODP host a transition pre-conference
	PA Advocates	services (puge 194).	each year prior to the PA Transition
		Crease assume calleboration and accordination is an experime	Conference to allow local team to
27	and Resources	Cross-agency collaboration and coordination is an ongoing	
37	for Autism and	concern for CRPs and the individuals they serve. For example,	communicate and plan for their
	Intellectual	many of the current support coordinators are unaware that	upcoming year of activities. OVR also
	Disabilities	individuals need to be referred to OVR first when they are	meets with ODP leadership monthly and
		interested in community employment services. Providers often	can work to reemphasize the need to
		receive referrals for employment services (dated months prior)	cross train staff and encourage
		and then need to redirect the individual and supports	additional local collaboration. OVR was
		coordinator (SC) back to OVR, which can be another lengthy	also recently awarded a \$9.9M Disability
		process that delays services. Providers also encounter confusion	Innovation Fund (DIF) grant entitled
		among both vocational rehabilitation counselors (VRCs) and SCs	Pathways to Partnership. This grant is
		regarding the process of transferring coaching services to	specifically written to increase training
		waiver once an individual has reached their 90 days of stability	and collaboration between OVR, schools,
		with OVR. Additional training for VRCs and SCs and	Centers for Independent Living, and
		collaboration on the employment process for waiver funded	ODP. Services and training will begin in
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		clients would help ensure timely access to employment services.	year two of the grant in 2025.
38	PA Advocates and Resources for Autism and Intellectual Disabilities	Transition Services "Goal 2: Increase Transition Services for Students with Disabilities - Develop summer and after school Pre-ETS programming to prepare students with disabilities for a seamless transition from secondary school to CIE" (page 180). PAR supports L&I's development of Pre-ETS programs to help prepare students with disabilities transition from school to competitive integrated employment. However, many high school transition teachers and SCs are unaware of the OVR process. Additional training for high school transition teachers and SCs on the OVR process and services will help create a smoother and more timely transition to adult services for students with disabilities.	Thank you for your feedback. OVR and BSE have a strong statewide connection and frequently collaborate on activities. OVR, BSE, and ODP host a transition pre-conference each year prior to the PA Transition Conference to allow local team to communicate and plan for their upcoming year of activities. OVR also meets with BSE leadership routinely and can work to reemphasize the need to cross train staff and encourage additional local collaboration. OVR was also recently awarded a \$9.9M Disability Innovation Fund (DIF) grant entitled Pathways to Partnership. This grant is specifically written to increase training and collaboration between OVR, schools, Centers for Independent Living, and ODP. Services and training will begin in year two of the grant in 2025.
39	PA Advocates and Resources for Autism and Intellectual Disabilities	Underserved Populations On page 173 of the draft plan, "people who are blind or visually impaired" and "people who are deaf or hard of hearing" are included in the list of the most underserved population. Community Rehabilitation Providers struggle to find employers willing to hire individuals with visual and hearing impairments due to lack of on-site support, resources, and limited opportunities for educating employers on how to accommodate these individuals. Regarding individuals that are deaf or hard of hearing, providers face challenges accessing interpreters for	Thank you for your feedback. OVR may only provide services while a customer's case is open, and they require services to achieve their job goal. Once the customer is employed and stable OVR would close the persons case and it is the employer's responsibility to provide reasonable accommodations under the Americans with Disabilities Act (ADA). OVR is always happy to consult on

		manufactor take amountane and so the take postation of	
		meetings, job tryouts, and on-the-job training. Once the	accommodations and additional
		individual gets a job, OVR only funds the interpreter for a	technology that could support the deaf
		limited amount of time and then expects the employer to	and hard of hearing population. The
		provide further interpretation services, forcing providers to	Office of Deaf and Hard of Hearing is also
		provide additional interpreting services that are often	a great resource who can consult on
		inaccessible and limited. PAR encourages L&I to expand the	accommodations and the responsibilities
		time for providing interpreting services based on individual	of an employer under the ADA.
		need.	
		14(c) Waivers	
		<i>"Empower Individuals paid subminimum wages through 14(c) Waivers to obtain CIE" (page 167).</i>	Thank you for the feedback.
			OVR looks forward to sharing
	PA Advocates	PAR looks forward to seeing the impact of the Invest Project in	information about the successful
	and Resources	assisting people with ID/A to transition to competitive	implementation of our Disability
40	for Autism and	integrated employment. We suggest that, in addition to OVR	Innovation Fund (DIF) Subminimum
	Intellectual	sharing data on the main causes of individuals remaining in	Wage to Competitive Integrated
	Disabilities	14(c) workshops, OVR share data on the successful transition of	Employment (SWTCIE) grant as the grant
		individuals and the resources that assisted these successful	gets further implemented and we enroll
		transitions. OVR Section 511 meeting information should also	our employer partners and customers in
		be shared with individuals' team members and Supports	2024 and 2025.
		Coordinators to ensure OVR referrals are completed.	
		Recovery Efforts from Impacts of COVID-19	
		"Since March 2020, when physical distancing protocols began in	Thank you for your feedback.
		PA, issues with VR services have been exacerbated on all sides,	The OVR State Board has recommended
		including those who have experienced the lasting effects from	that OVR explore a bachelor's level
	PA Advocates	COVID-19 or long-COVID, delayed VR services, disruptions to	position and OVR is actively working with
	and Resources	Pre-Employment Transition Services (Pre-ETS), and the lack of	the Office of Administration on the
41	for Autism and	communication, interaction, and response for those seeking	creation of that classification. OVR is also
	Intellectual	services" (page 168).	working with the Office of
	Disabilities		Administration on a variety of other
		While OVR is making great efforts to make services available to	initiatives to improve staff retention and
		all interested individuals, staffing shortages at OVR District	engagement.
		Offices leave them unable to provide the level of services	
		needed. PAR recommends that OVR consider additional	
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		recruitment and retention efforts.	
		Thank you for your consideration of our comments.	
42	PA Partnerships for Children	To Whom it May Concern, Pennsylvania Partnerships for Children (PPC), a nonpartisan statewide advocacy organization focused on ensuring all children in Pennsylvania have the opportunity to thrive, and principal partner of the Start Strong PA campaign, is writing to express our support for the draft combined state plan related to priority goal five, barrier remediation. How Pennsylvania is assisting employers to retain employees, and help workers maintain full employment, through better job quality, is of interest to PPC and the Start Strong PA campaign. While we agree that all employees need support in accessing high-quality childcare, Child Care Works as noted in the draft combined state plan, supports low-income parents who are working or in training or education. As part of our organization's vision, PPC advocates for all families to have access to high-quality, affordable childcare. Unfortunately, Pennsylvania's childcare system is significantly under-resourced, and the subsidy program does not reimburse childcare programs for the actual cost of the care they provide to children which impacts child care availability for the workforce. For Pennsylvania, according to a March 2023 report from the PA Early Learning Investment Commission and Ready Nation, inadequate childcare options impose substantial and long- lasting consequences. Its effects are felt by parents, businesses, and the commonwealth's taxpayers. The top-line findings examine the economic impacts of problems in Pennsylvania's childcare system on working parents, employers, and taxpayers which show an annual economic cost of \$6.65 billion in lost earnings, productivity, and revenue. Productivity challenges affect both employers and employees:	Thank you for your feedback. We agree that working to address the challenges posed by inadequate access to quality childcare is critical for the Commonwealth.

		<ul> <li>56 percent of Pennsylvania parents surveyed report being late for work due to childcare struggles.</li> <li>Half or more report missing full days of work, leaving work early, or being distracted at work.</li> <li>More than half of parents said problems with childcare hurt their efforts at work.</li> </ul>	
		In addition, 1 in 4 say they've been reprimanded, and 18 percent have been let go or fired due to inadequate child care. Meanwhile, productivity problems cause Pennsylvania employers to lose \$1.52 billion annually due to childcare challenges faced by their workforce. It's also important to note that the childcare industry is facing workforce shortages which contribute to workforce challenges in all other industries. According to a September 2023 Start Strong PA survey, 726 programs reported nearly 2,400 open positions resulting in 934 closed classrooms and 27,572 children on waiting lists. This is only a snapshot of the 6,476 programs providing childcare services. We appreciate the inclusion of childcare throughout Pennsylvania's combined state plan and encourage the PA Workforce Development Board to continue to think about how solving the childcare crisis is part of the commonwealth's broader workforce development goals.	
		We are pleased to see that Pennsylvania understands that if families don't have access to childcare then they will not be able to go to work. Childcare affordability and quality must be fully solved at the state and federal levels to support the workforce.	
43	The Hospital Healthsystem Association of Pennsylvania	RE: Pennsylvania's Workforce Plan I would like to provide comment on behalf of The Hospital and Healthsystem Association of Pennsylvania (HAP) to the state plan outlining Pennsylvania's workforce development strategy, particularly as it relates to our health care workforce.	Thank you for your feedback. We agree that improving care and strengthening the Commonwealth's healthcare workforce is critical.

HAP advocates for approximately 235 member hospitals across the commonwealth, as well as for the patients and communities they serve. HAP's member hospitals and health systems provide health services across the continuum of care and are collectively committed to improving the health of Pennsylvanians and ensuring access to high-quality, cost-effective care.	
Developing a robust and diverse health care workforce is a top priority of Pennsylvania's hospitals and health systems as they look to both serve the current needs of their communities and meet a growing need for care as the commonwealth ages.	
Pennsylvania is projected to have the worst shortfall of registered nurses in the nation by 2026 and the third worst shortfalls of nursing support staff and mental health professionals, according to a report by Mercer. In addition, persistent workforce shortages throughout the health care sector continue to compound hospitals' workforce challenges by limiting capacity and creating bottlenecks throughout the continuum of care.	
In addition to recruiting and retaining talented employees, Pennsylvania's hospitals and health systems are focused on partnering with educators and their communities to develop the next generation of health care professionals and grow care teams that reflect the diversity of the communities they serve. Examples of these partnerships include:	
<ul> <li>Recruiting students from underrepresented communities for programs that empower them to work in the hospital while receiving education, training, and individualized support to advance their careers in health care.</li> </ul>	

<ul> <li>Establishing career ladders that enable employees to start in entry level positions and advance their careers through education, training, and experience.</li> <li>Offering internship programs that introduce students to health care careers while giving them hands on experience in clinical settings.</li> <li>Working with community organizations to offer English language classes and General Education Development alongside specialized training for health care jobs.</li> <li>Creating programs where high school students can begin training for health care careers and, in many cases, graduate with a job offer.</li> <li>The commonwealth can play a leadership role in bringing these types of partnerships and initiatives to scale. In addition, HAP supports comprehensive public policies that grow and support the entire health care workforce, including:</li> <li>Growing the number of nurse educators and training sites by adding flexibility in educator credentialing requirements, offsetting the earnings disparity between nurses who practice and nurses educators, and investing in nurse preceptors and clinical space.</li> <li>Keeping providers in Pennsylvania by expanding student loan repayment for front-line nurses and primary care providers.</li> <li>Recruiting international professionals by increasing administrative staffing for, awareness of, and the number of 11 Visas.</li> <li>Creating a health care workforce council and chief health care talent officer to prioritize and coordinate this work across state government.</li> </ul>
Specific recommendations are included in HAP's report, <u>A</u> Roadmap for Growing Pennsylvania's Health Care Talent. This

	report was developed by a task force of health care professionals, clinical and administrative leaders from hospitals and health systems, and health care educators. You have a significant opportunity to refocus and re-evaluate the state's approach to expanding access to and improving care for Pennsylvanians. HAP stands ready to discuss specific initiatives in more detail and to be a partner in implementing a comprehensive strategy to grow and diversify the commonwealth's health care workforce.	
44 Saint Joseph's Center	To Whom It May Concern: St. Joseph's Center would like to thank The Department of Labor and Industry for the opportunity to provide feedback related to the Draft 2024-2028 Workforce Innovation and Opportunity Act (WIOA) Combined State Plan. St. Joseph's Center supports the cooperative efforts between the departments of Aging, Agriculture, Community and Economic Development, Corrections, Education, Human Services, Military and Veterans Affairs, and State in developing the Plan. St. Joseph's Center appreciates the effort to solicit input from interested parties regarding the combined state plan outlining the state's workforce development strategy that includes the six WIOA Core programs of Adult, Dislocated Worker, Youth, Wagner- Peyser, Adult Basic Education, and Vocational Rehabilitation as well the following optional programs including Career and Technical Education Programs-Perkins Act, Temporary Assistance for Needy Families Program, Trade Adjustment Assistance for Workers Programs, Jobs for Veterans State Grants Program, Senior Community Service Employment Program, Reintegration of Ex- Offenders Program, Community Services Block Grant, and Unemployment Insurance.	hank you for your feedback. Direct Support Professionals, listed as an alternative job title under Home Health Aides (SOC 31-1121) or Personal Care Aides (SOC 31-1122) , are a 2023 High Priority Occupation (HPO) in the North Central Workforce Development Area. Given this designation, individuals from any area may be eligible for WIOA training dollars in Pennsylvania once a training program application is approved through the North Central Workforce Development Board and added to the statewide Eligible Training Provider List. The petition period for PY 2024 HPOs will open in April 2024 and will remain open for at least 45 days. To potentially have Direct Support Professional occupations included on all 2024 HPO Lists, we recommend working with each local Workforce Development Board to submit a petition for one or both of the

Servants of the Immaculate Heart of Mary, rooted in the values	occupational titles above.
of care, concern, compassion, and commitment. The Center	
strives to provide individuals and families who have special	L&I recently announced \$2.8 million in
needs the opportunity to develop their abilities and potential to	grant funding to boost the ranks of
the fullest extent possible. We do this through residential,	Pennsylvania's direct care workforce
community and home-based services, outpatient therapy,	through improved wages and better
maternity, family, and adoption services. St. Joseph's is	career advancement opportunities.
committed to the provision of joyful, loving care to all whom it	
serves in its wide range of residential and community services	This is the second round of funding in
to persons diagnosed with intellectual disability; and in its	the focused on Direct Care workers and
adoption/pregnancy and family services. St. Joseph's recognizes	is designed to emphasize the mutual
the inherent dignity of all people and tolerates no barriers in	benefits improved job quality has on
providing care or employment. Persons and property are	direct care employers, their workers, and
treated with respect. Compassion helps us to understand the	most importantly, the patients they
hopes and dreams of the people whom we serve. Always	serve.
dedicated to the promotion of good family life and the welfare	
of children, St. Joseph's and its employees strive to assist	
individuals and families to reach their chosen goals.	
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General	
St. Joseph's Center commends Governor Shapiro's vision for the	
workforce plan. Specifically, St. Joseph's Center supports the	
priority for the continuous improvement of a thriving workforce	
system where workers have access to stable careers with	
family-sustaining wages and employers have the talent they	
need to establish new and continue growing existing businesses	
while supporting communities across the Commonwealth.	
However, there are stable careers where organizations mainly	
depend on Commonwealth funding to cover expenses. St.	
Joseph's Center has serious concerns that the fee schedule rates	
paid to those agencies do not support family-sustaining wages,	
including those agencies who support individuals with	
Intellectual Disabilities or Autism (ID/A). It will be difficult to	
successfully implement this workforce plan without also	
Jaccessiany implement this workforce plan without also	

		investing in these careers which are mostly funded by the Commonwealth. Direct Support Professionals (DSPs) provide daily, hands-on support to individuals in their homes and communities. They provide critical services to individuals with ID/A and are on the front lines supporting people every day with things like gaining independence, working on achieving person-centered goals, finding jobs, personal hygiene, dressing, and activities of daily living. Direct Support Professionals are one of the main factors in the quality of life for someone with ID/A As part of this plan, DSPs should be considered a high priority occupation (HPO) in the Commonwealth. The Commonwealth cannot expect organizations to pay family-sustaining wages without also financially investing in this occupation. In addition, Agencies that support individuals with ID/A will struggle to successfully implement some of the other workforce strategies in this plan (i.e., apprenticeship, and youth programs) because the role of the DSPs is not recognized, valued, or provided enough financial support to attract workers who can earn family-sustaining wages.	
45	Saint Joseph's Center	Apprenticeship and Career & Technical Education St. Joseph's Center supports how the WIOA plan develops a comprehensive career pathways system in the Commonwealth and expands career pathways as the primary model for skill, credential, and degree attainment, with an emphasis on assisting individuals to address barriers to employment, earn a family-sustaining wage, and advance their career. St. Joseph's Center applauds how the Commonwealth recognizes the critical importance of apprenticeships and career and technical education programs (CTE) by empowering workers and potential workers to develop the knowledge, skills, and abilities that meet the needs of employers and an ever-evolving economy. However, the role of the Direct Support Professional	Thank you for your feedback. We agree that raising awareness on professional opportunities for job seekers, including opportunities as DSPs, is critical to ensuring individuals are aware of these opportunities for employment. We will continue to invest in career awareness activities across the workforce development system and welcome partnership and collaboration in these efforts.

	is often left out of these conversations.	In February 2023, the ATO awarded
		funding to three LWDBs to support the
	St. Joseph's Center agrees with the Commonwealth's plan to	convening of Nursing Pathway
	promote career and technical education programs (CTE)	Apprenticeship Industry Partnerships in
	inclusion of employer-desired skills in the job task to better	low- or moderate-income communities
	highlight that CTE participants have the skills employers want	and guide the development and
	and that CTE programs are focused on developing those skills.	registration of healthcare apprenticeship
	However, St. Joseph's Center urges that the recognition and	programs, with an emphasis on nursing
	education about the role of Direct Support Professionals needs	occupations, through group
	to be included in these CTE programs. The Commonwealth	sponsorships. The goal is to blend the
	needs to increase awareness of the role of DSPs as a career	Apprenticeship and Industry Partnership
	pathway for participants and CTE programs. Organizations that	models by supporting the creation of
	support individuals with ID/A are more than willing to	Nursing Pathway Apprenticeships using
	collaborate and engage with the Commonwealth to provide the	an Industry Partnership approach
	necessary education about DSPs.	throughout the Commonwealth.
		Through these efforts, businesses will
		have the option to partner and form an
		industry partnership to build one
		overarching apprenticeship program
		serving multiple employers. This funding
		initiative is made possible through
		funding from the COVID-19 Nursing
		Workforce Initiative (NWI), which
		focuses on supporting and retaining
		nurses across the commonwealth as they
		continue to navigate numerous
		challenges brought on by the pandemic.
		The awarded LWDBs launched their
		initiatives locally in April and have
		primarily focused on the development,
		enhancement and convening of industry
		partnerships during the initial phase of
		their projects.

			In April, the ATO released an additional
			round of NWI funding via its Creating
			Nursing Pathways in Pennsylvania
			through Apprenticeships initiative,
			awarding over \$503,000 in funding to
			support the development of new or
			expanded apprenticeship programs with
			emphasis on nursing occupations. While
			the first round of funding focused on
			supporting local workforce development
			boards, this opportunity expanded
			eligibility to include any interested and
			eligible organizations. Two organizations
			were awarded in December and grantees
			are currently in the process of launching
			their projects.
		Youth	Thank you for your comment.
		St. Joseph's Center supports increasing opportunities for all	
		youth to experience work-based learning through summer	Direct Support Professionals, listed as an
		employment, pre-apprenticeship, registered apprenticeship,	alternative job title under Home Health
		internships, job shadowing, monitoring, and other experiences	Aides (SOC 31-1121) or Personal Care
		in the workplace, including developing employability skills. St.	Aides (SOC 31-1122), are a 2023 High
		Joseph's Center understands that engaging young people early	Priority Occupation (HPO) in the North
		in their lifelong career journey creates a unique opportunity to	Central Workforce Development Area.
46	St. Joseph's	help them find a successful career pathway and engage them in	Given this designation, individuals from
	Center	life-long learning.	any area may be eligible for WIOA
			training dollars in Pennsylvania once a
		Through a pilot program with Pennsylvania Advocacy and	training program application is approved
		Resources for Autism and Intellectual Disability (PAR) and	through the North Central Workforce
		providers that support individuals with ID/A, the Graduation to	Development Board and added to the
		Direct Support Professional Employment (G2DSP) program	statewide Eligible Training Provider List.
		provides students in high school with the opportunity to	The potition period for DV 2024 LIDOs will
		experience hands-on learning while obtaining an industry-	The petition period for PY 2024 HPOs will
		recognized credential and helps to address the DSP workforce	open in April 2024 and will remain open

crisis. However, St. Joseph's Center has faced many barriers to	for at least 45 days. To potentially have
successfully implementing this program.	Direct Support Professional occupations included on all 2024 HPO Lists, we
Concerning the barriers faced thus far in the implementation of	recommend working with each local
this youth program, St. Joseph's Center continues to have	Workforce Development Board to
difficulties with the local school districts. Some school districts	submit a petition for one or both of the
have been nonresponsive to the opportunity and some have referred us to the Career Technology Center (CTC). The CTC had	occupational titles above.
a tremendous amount of turnover in the educator position for	Pennsylvania is committed to continuous
the Co-Op program. In addition, the Co-op program has	improvement in partnership between
partnerships with larger healthcare facilities that students select	the Department of Education and all
for their work experience, mainly because there is a lack of	partners in the workforce development
understanding of the role of a Direct Support Professional. In	system, including our local Workforce
addition, St. Joseph's Center faced the criteria for students to	Development Boards.
participate in the TANF Youth Work Experience Program and for	
St. Joseph's Center to receive funding. Many students who	L&I recently announced \$2.8 million in
participated in the ST. Joseph's Center G2DSP program did not financially qualify to participate in that program. St. Joseph's	grant funding to boost the ranks of Pennsylvania's direct care workforce
Center was approved for seven students to be funded through	through improved wages and better
that agreement, but only one of the students qualified per TANF	career advancement opportunities.
requirements.	
	This is the second round of funding in
In order to address some of the concerns St. Joseph's Center	the focused on Direct Care workers and
faced with implementing a youth program we recommend	is designed to emphasize the mutual
additional areas for improvement to include enhanced	benefits improved job quality has on
collaborations between the Department of Education and the Workforce Development Boards related to youth opportunities.	direct care employers, their workers, and most importantly, the patients they
In addition, St. Joseph's Center recommends increasing	serve.
opportunities for funding youth programs that do not require	
TANF eligibility. Finally, St. Joseph's Center recommends	
education and support to have Direct Support Professionals	
considered a high priority occupation (HPO) and recognize their	
role in this plan, specifically as it relates to youth as the pipeline	
for this career.	

		St. Joseph's Center fully supports inclusive opportunities and access to services for youth with disabilities and develops training programs that target in-school and out-of-school youth with disabilities that allow for participation in and inclusive environment that is mutually accessible to them and others. However, without the investment in Direct Support Professional, the Commonwealth will continue to struggle to achieve this goal.	
47	St. Joseph's Center	Strengthening the One-Stop Delivery System St. Joseph's Center supports implementing improvements to one-stop service delivery to better serve all customers, including job seekers, individuals looking to advance their careers, and employers. St. Joseph's Center understands the importance of ongoing progress in coordination among systems partners, identifying and implementing efficiencies, reducing duplication, and better customer service are all essential aspects of continuous improvement in service delivery. St. Joseph's Center will continue to be a partner and looks forward to additional opportunities to enhance service delivery for all.	Thank you for your feedback.
48	St. Joseph's Center	<b>Barrier Remediation</b> St. Joseph's Center supports the recognition that certain groups of Pennsylvanians face disproportionate obstacles to securing and maintaining employment, and they could be served more effectively if those barriers are considered and addressed strategically, with state-level coordination and support. St. Joseph's Center also supports the subgoals to address factors that prevent individuals from entering or re-entering the workforce; remining in the workforce;, getting hired; maintaining a job; and working in a career that has good job quality, earing a family-sustaining wage (or leads to it through a career pathway), is safe, is sustainable, and suits their interests and skills. Addressing some of these barriers may also help achieve the goal of addressing worker shortages in critical	Thank you for your feedback. The Commonwealth is committed to finding solutions to ensure all jobs, including jobs in childcare, are quality jobs.

industries.	
St. Joseph's Center fully supports the strategy to better equip the workforce development system to address housing instability and support local and regional solutions. The lack of affordable housing is a huge barrier and adds to the housing instability the Commonwealth is currently facing. Workers who are facing housing insecurity also struggle to maintain focus while working. Workers' struggles outside of work can impact their ability to work.	
St. Joseph's Center commends the effort to work with workforce development system partners to improve childcare and dependent care access, affordability, and availability in the needed places and at the needed times to enable full employment for individuals. There seems to be a cyclical issue that needs to be addressed. It is understood that quality childcare staff are needed. In order to attract quality staff, agencies need to pay them a family-sustaining wage. Increasing the wages is then passed along to the families in need of childcare services, thus making quality childcare unaffordable. The Commonwealth needs to invest in subsidized wages for childcare workers so that the full burden of the wage is not solely on the families who need childcare. The Commonwealth will not be able to face the barrier of quality childcare workers.	
St. Joseph's Center encourages the attempt to continue to explore and implement ways to collaboratively support individuals for whom transporting is a barrier to employment. Transportation continues to be a struggle for second and third shift employees in areas where 24/7 public transportation is not offered. St. Joseph's Center commends the strategy to make transportation more affordable, available, and accessible.	

49	St. Joseph's Center	<ul> <li>Addressing Worker Shortages in Critical Industries</li> <li>St. Joseph's Center supports the Commonwealth's commitment to addressing the pressing issue of worker shortages in critical industries, recognizing the pivotal role these industries play in the region's economic growth and stability. St. Joseph's Center applauds the initiative to address worker shortages in healthcare and long-term care industries, focusing on direct care and community health sectors, by increasing the number of qualified healthcare and long-term care professionals. However, Direct Support Professionals need to be considered as a vital position in a critical industry. St. Joseph's Center urges the Commonwealth to consider Direct Support Professionals a high priority occupation (HPO) and needs the Commonwealth to recognize their role in this plan. The plan names examples of healthcare professionals such as nurse aides, home health aides, home care, and community health workers but does not include DSPs.</li> <li>St. Joseph's Center understands the need to address worker shortages in critical industries by promoting alternative pathways to certifications and credentialing. Direct Support Professionals have credential program sthat often go unrecognized, such as the National Alliance for Direct Support Professional (NADSP) credential program and the NADD Competency-Based IDD/MI Dual Diagnosis Direct Support Professional Certification Program. St. Joseph's Center urges the Commonwealth to recognize these credential programs and advocates for recognition and financial support of these programs.</li> </ul>	Thank you for your comment. Direct Support Professionals, listed as an alternative job title under Home Health Aides (SOC 31-1121) or Personal Care Aides (SOC 31-1122) , are a 2023 High Priority Occupation (HPO) in the North Central Workforce Development Area. Given this designation, individuals from any area may be eligible for WIOA training dollars in Pennsylvania once a training program application is approved through the North Central Workforce Development Board and added to the statewide Eligible Training Provider List. The petition period for PY 2024 HPOs will open in April 2024 and will remain open for at least 45 days. To potentially have Direct Support Professional occupations included on all 2024 HPO Lists, we recommend working with each local Workforce Development Board to submit a petition for one or both of the occupational titles above.

		shortages if the Commonwealth does not pay fee schedule rates that include family-sustaining wages. DSP will continue to be in critical need because workers will not be able to continue to do the job they love and support themselves and their families. While agencies are willing to pay family-sustaining wages, we are unable to do so because the majority of our funding is through federal and state reimbursement. St. Joseph's Center supports the need to increase youth awareness of opportunities in critical industries through programs that serve in-and out-of-school youth. The G2DSP program is such an opportunity and St. Joseph's Center	
		encourages the Commonwealth to recognize this program as an opportunity to achieve this goal. St. Joseph's Center urges the Commonwealth to address the issues agencies face with implementing these programs.	
50	St. Joseph's Center	<b>Continuous improvement of the Workforce Development</b> <b>System</b> St. Joseph's Center supports identifying and enacting system changes and improvements that enhance the collaboration and partnership between agencies and partners in the workforce development system. St. Joseph's Center understands that constant improvement through partnerships is needed to see the success of this plan.	Thank you for your feedback. We agree that continuous improvement of the workforce development system is critical.
51	Rehabilitation & Community Providers Association	With close to 400 members, the majority of who serve over one million Pennsylvanians annually, Rehabilitation and Community Providers Association (RCPA) is among the largest and most diverse state health and human services trade associations in the nation. RCPA provider members offer mental health, substance use disorder, intellectual and developmental disabilities, children's, brain injury, criminal and juvenile justice, medical and pediatric rehabilitation, and physical disabilities and aging services, across all settings and levels of care.	Thank you for the feedback. OVR was also recently awarded a \$9.9M Disability Innovation Fund (DIF) grant entitled Pathways to Partnership. This grant is specifically written to increase training and collaboration between OVR, schools, Centers for Independent Living, and ODP. Services and training will begin in year two of the grant in 2025. Through the implementation of this grant, we

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	Many of our members provide employment services to individuals with disabilities. We would like to submit the following feedback regarding the draft Pennsylvania Workforce Innovation and Opportunity Act (WIOA) Combined State Plan Modification for the period of July 1, 2024, through June 30, 2028.	believe that a variety of issues expressed in this comment will be addressed.
	We support and believe strongly in Competitive Integrated Employment and efforts to increase access to CIE. Our members provide a full range of employment services and are grateful for the opportunities to partner with OVR as we as ODP, and school districts. In addition to supporting individuals finding CIE, many of our members provide small group employment and supported employment, as well as facility-based services. The current perception that when individuals are served in these settings, they never move to less supported settings is incorrect. We would like to share that many providers are successful in enabling individuals to gain more independent employment as a result of developing both work and soft skills in these programs.	
	Focusing exclusively on CIE, while well-intentioned, could have an unintended consequence and not increase CIE, but rather hurt individuals who may benefit from services not available to them. You now have individuals that will receive no services at all – including those that could build skills to be prepared for CIE.	
	Additionally, many families have shared that there is often a delay in obtaining an assessment from OVR (4-6 months), during which time the individual is at home, often without any alternative service. When the students graduate and are either waiting for the assessment or have received the assessment and have not been provided the document that identifies they are not yet ready for CIE, they are left in limbo, not receiving any	

services whatsoever.	
Individuals with serious disabilities and significant medical and/or behavioral complications have a much more complex challenge with seeking employment. We can't leave this population behind by eliminating other possibilities for them.	
We believe that there needs to be increased communication and education by the OVR counselor to connect them with alternate services. Increasingly, the Community Rehabilitation Providers (CRPs) hear that, between the ages of 21-24, the individual and family are not aware of other services that are available to them.	
We recommend the following language or similar on Page 180 of the plan, in Goal 2: "Expand communication and linkages between ODP supports coordination, OMHSAS case managers, individuals and families with community CRP's post-graduation to increase linkages to CIE and/or alternative services determined through the OVR assessment."	
Thank you for this opportunity to submit our comments.	